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Rockefeller Foundation
1921-1935
(see also: China Medical Board)

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COPY

UNIVERSITY HOSPITAL.

Nanking, China.

April 19, 1921.

Dr. R. M. Pearce,
Director of the Division of Medical Education,
Peking, China.

Dear Dr. Pearce:-

Acting on your suggestion, I have prepared and beg leave to submit the enclosed statement concerning the objective and requirement of the University Hospital of Nanking, for a five-year period, beginning January 1, 1922. The statement is self-explanatory in the main, and of course presumes that the support now given by the cooperating missions and the China Medical Board will be continued during this period. You will notice that the last item in the statement of needs is an increased appropriation to meet increases in salary and operating expenses. It is not likely that we shall be able to induce the cooperating missions to provide this sum, as they are now contributing more largely to this hospital than to others. It has, therefore, occurred to us to inquire whether the China Medical Board might not increase its annual appropriation to the University Hospital from \$9,250.00, which they are now contributing, to \$11,750.00, which is the amount that the missions have obligated themselves to contribute. The Board would then assume an equal amount with the cooperating missions.

On behalf of the University Hospital Board of Managers and Staff, I wish to thank you and the China Medical Board, through you, for the very generous assistance which you have provided for the development of our plant. It is our hope that the proposed objective for the next five years may be fully realized, and that we may continue to grow in efficiency and service.

Sincerely yours,

(Signed) T. Dwight Sloan,

Superintendent.

0823

Attached to Sloan's letter, April 19, 1921

OBJECTIVE AND REQUIREMENTS OF THE UNIVERSITY HOSPITAL NANKING

FOR FIVE-YEAR PERIOD BEGINNING JANUARY 1, 1922.

FOREWORD: The University Hospital is now in its sixth year of operation since its organization as an integral part of the University of Nanking. During this time, the staff of foreign physicians has been increased from one to four, with a fifth physician expected to be appointed in 1921. The foreign nursing staff has been increased from one to four, and a nurses' training school, which was established in 1916, is this year graduating its first group of male nurses. A foreign director of the clinical and pathological laboratory is at present reorganizing this phase of the work, and the hospital employs its own Secretary-treasurer, also a foreigner.

The Chinese resident and interne staff physicians have been increased from three to five, and the Chinese nursing staff from one graduate trained nurse to three graduate nurses and twenty-five nurses in training.

On the side of the physical equipment, there has been added:-

A surgical building -----	Max. \$10,000.00
A gate house -----	2,400.00
A tuberculosis -----	1,500.00
A morgue -----	1,800.00
An out-patient building -----	40,000.00
Additional land -----	3,500.00
new equipment -----	15,000.00

In addition, the original hospital and the smaller buildings on the east side have been extensively remodeled and repaired. The new equipment includes an X-ray outfit.

The following table will illustrate the growth of patronage of the hospital during this period.

	<u>Out-patients treatments</u>	<u>In-patients</u>
1916	10,885	1,124
1917	12,989	1,369
1918	16,050	1,459
1919	25,275	1,747
1920	29,637	2,002

In addition, the staff has made an average of 2850 visits to homes each year.

The expenditures of the hospital during this period have increased from \$17,047.53 in 1916, to \$58,952.60 in 1920.

0824

- OBJECTIVE:
- 1st. To serve the cause of Christian missions by giving a practical demonstration of Christianity at work in the relief of physical suffering.
 - 2nd. To create a Hospital which will serve as a practical model for the Chinese people.
 - 3rd. To train staff workers for smaller hospitals. An illustration of this service was the training of a large part of the present staff of the Water of Life Hospital in Kiukiang. The workers in this institution who received training at the University Hospital include a Chinese physician who had interne work here, a group of nurses, a practical dispenser of drugs, a laboratory technician, operating room orderlies and laundrymen.
 - 4th. To promote public health by propaganda and example. During 1920, a series of illustrated lectures on public health topics was delivered by members of the staff to the students of the University of Nanking.

- NEEDS:
- 1st. A hospital building of forty beds, to replace temporary structures on the East side, to be used as a women's Hospital. It is proposed to connect this building with the present hospital building by an overhead passage way across the street, estimated cost Mex...\$40,000.
 - 2nd. A home for women nurses to be erected near the new hospital building, estimated cost 12,000.
 - 3rd. New Equipment for the women's Hospital and nurses' Home, estimated cost 15,000.
 - 4th. Remodeling of the present hospital by the addition of two wings on the north side of the building, estimated cost 20,000.
 - 5th. Remodeling two medical buildings on the East side, to serve as residences for Chinese physicians, estimated cost 3,000.
 - 6th. Increased annual appropriation to meet increases in salary and operating expenses , , Gold 2,500.

Respectfully submitted,

Superintendent.

0825

Extracts from the University Hospital Annual Report 1930.

"HOSPITAL NEEDS"

The following is a list of needs in order of their importance:-

- (1) Increased annual appropriation to meet increases of salary and operating expenses Gold \$ 2,500.00
- (2) A hospital building of forty beds, to replace temporary structures on the East side, to be used as a Women's Hospital. It is proposed to connect this building with the present hospital building by an overhead passage way across the street, estimated cost Mex. \$40,000.00
- (3) A home for women nurses to be erected near the new hospital building, estimated cost Mex. \$12,000.00
- (4) New equipment for the Women's Hospital and Nurses' Home, estimated cost Mex. \$15,000.00
- (5) Remodeling of the present hospital by the addition of two wings on the north side of the building, estimated cost Mex. \$20,000.00
- (6) Remodeling two medical buildings on the East side, to serve as residences for Chinese physicians, estimated cost Mex. \$ 3,000.00

PROPERTY & EQUIPMENT ADDED DURING THE LAST FIVE YEARS

A surgical building		Mex. \$10,000.00
A gate house		2,400.00
A tuberculosis cottage		1,500.00
A morgue		1,800.00
An out-patient building		40,000.00
Additional land		3,500.00
New equipment		15,000.00

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61 BROADWAY, NEW YORK
CABLE ADDRESS "ROCKFOUND"

July 1, 1927

Dear Dr. North:

In answer to your letter of June 23, I am glad to consider the advance made on the China Medical Board's appropriation C.M. 2575 to the University of Nanking Hospital for the year 1926 as a payment.

I understood, when we were talking with Dr. Bowen that he was referring to the year July 1, 1926 to June 30, 1927 (the usual period covered by our appropriations) when he asked that payment be made, and it was on that basis that we agreed. On looking the matter up, I find that the appropriations to Nanking Hospital cover the calendar year. Since you have met the conditions for 1926, there is, of course, no question about that year, but there is some doubt in my mind about 1927, and I should like to submit the matter to Dr. Pearce.

Meanwhile, can you give me some more information about the plans of the hospital for the immediate future? Up to April we understand that the hospital was operating in a normal manner. Are you continuing to pay salaries for all the staff, foreign and Chinese? Is the staff being kept together for the year so that it may return in case conditions are favorable?

Dr. Eric M. North,
University of Nanking,
150 Fifth Avenue,
New York City.

MKE:H

Sincerely yours,

Margery K. Eggleston

0827

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ASSISTANT
MARSHALL E. ROBERTSON

In the year 1937, the Division of Medical Education of the Rockefeller Foundation...

...has been able to secure the services of a number of distinguished medical educators...

...who have been able to secure the services of a number of distinguished medical educators...

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JOINT OFFICE

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Nanking

University of Nanking

July 6, 1927

Miss Margery K. Eggleston,
China Medical Board,
61 Broadway,
New York, N.Y.

My dear Miss Eggleston:

In answering your letter of July 1st we summarize below our most recent information regarding the situation at the University of Nanking Hospital and its plan for the future. I

The Hospital was operating as usual until the disturbances of March 24, 1927. The staff attempted to carry on into April but were not very successful. In April the military took over the Hospital as a semi-public military hospital. According to our latest information the hospital is still being carried on in this manner. General Chiang Kai-shek advises our representatives in Shanghai that they will evacuate the property and return it to us at any time we demand it. Thus far it has been difficult to secure adequate leadership, and up to the first of June it had not been possible to secure a satisfactory committee and have them begin to function. Early in June Mr. Sanford C.C. Chen went to Nanking, representing the Board of Managers, to see whether or not an immediate solution regarding the Hospital might be reached. We have been obliged to pay the entire staff to June 30, 1927. How much longer than this such pay must be continued it is difficult for us to foresee at this end. It will be necessary for us to carry our foreign staff for at least six months, and in some cases for a longer period. The cooperating boards are continuing the support of their representatives.

Our New York office will try to keep you in touch with the situation as it develops in Nanking. We are hoping that within a short time we may be able to send you word that the committee on the field has been able to function and to restore the Hospital to more normal operation.

Very sincerely yours;

B A GARSIDE

Secretary
University of Nanking

BAG-H

0829

TRANSFER

Nanking

INDEXED

University of Nanking

July 14, 1927

Miss Margery K. Eggleston,
China Medical Board
61 Broadway,
New York, N.Y.

My dear Miss Eggleston:

I have your letter of July 9th asking for further information concerning the University of Nanking Hospital than was supplied in my letter of July 6th.

The situation regarding other funds for the University Hospital during the remainder of 1927 is briefly this. The various mission boards having a share in the Hospital are still, to the best of our knowledge, continuing their support. The amount of funds which will be raised locally from fees and other sources it is, of course, quite difficult to estimate just at the present time. As soon as the situation in Nanking clarifies somewhat it will be possible to give you more accurate information in regard to this latter item.

We will continue to keep you informed of the happenings in the Hospital as far as we are able to learn them.

Very sincerely yours,

B. A. GARSIDE
Secretary
University of Nanking

BAG-H

0830

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DIVISION OF MEDICAL EDUCATION

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61 BROADWAY, NEW YORK

CABLE ADDRESS "ROCKFOUND"

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July 23, 1927

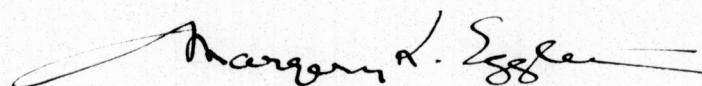
My dear Mr. Garside:

TRANSFER

I have consulted with Dr. Pearce concerning your letter of July 6 and earlier letters about the University of Nanking Hospital. Dr. Pearce authorizes me to say that we are prepared to handle the matter of the Nanking Hospital as follows:

1. Payments will be made on receipt of appropriate statements up to June 30, 1927
2. Payments for the next six months will depend upon the status of the Hospital and continuance of other sources of support. We shall expect word from you on this.
3. At present, we can make no commitment for 1928, but will review the situation with you in the autumn.

Sincerely yours,



Mr. B. A. Garside
Secretary, University of Nanking
150 Fifth Avenue
New York, N. Y.

MKE:AHR

0831

JOHN F. BURNETT, JR., SECRETARY
OF THE BOARD OF DIRECTORS
OF THE UNIVERSITY OF CHICAGO

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OFFICE OF THE DEAN OF STUDENTS

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OF THE BOARD OF DIRECTORS
OF THE UNIVERSITY OF CHICAGO

JOHN F. BURNETT, JR., SECRETARY
OF THE BOARD OF DIRECTORS
OF THE UNIVERSITY OF CHICAGO

My dear Mr. Chairman:

I have the honor to acknowledge the receipt of your letter of the 14th inst.

concerning the proposed changes in the curriculum of the College of Arts and Sciences.

I am pleased to hear that the Board of Directors has approved the proposed changes.

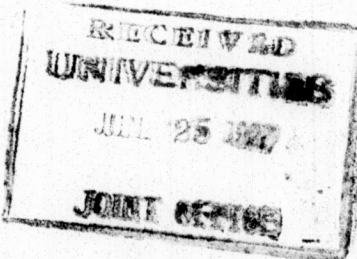
I am sure that the Board of Directors will be satisfied with the results of the study.

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I am sure that the Board of Directors will be satisfied with the results of the study.

Sincerely,
John F. Burnett, Jr.

JOHN F. BURNETT, JR., SECRETARY
OF THE BOARD OF DIRECTORS
OF THE UNIVERSITY OF CHICAGO



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August 1, 1927

My dear Mr. Garside:

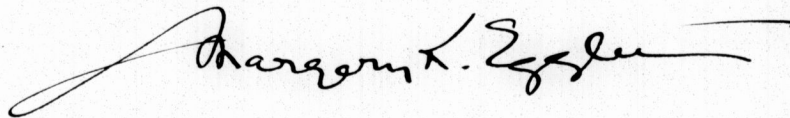
Many thanks for your letter of July 14 concerning the University of Nanking Hospital. Since the situation of many institutions in China is now so different from what it was when the China Medical Board made its original appropriations, it seems to us desirable to present to the Board of Trustees of the Rockefeller Foundation at its next meeting some statement concerning the specific situation in each of these institutions as well as general information about the whole situation, and ask the trustees to decide what should be done about the appropriations now on our books.

Can you give me a statement for each of the institutions you represent some time in September? This should contain information about the political aspect of the situation; the prospects for the future; the attitude of your mission boards - whether they plan to continue in the face of obstacles or to close, to pay salaries while the staff remain away from their stations, etc.; and any other information that you think would be of interest.

Sincerely yours,

Mr. B. A. Garside
University of Nanking
150 Fifth Avenue
New York

MKE:CEW



0833

THE ROOSEVELT FOUNDATION
1000 AVENUE OF THE STARS
WASHINGTON, D.C. 20004
TELEPHONE (202) 331-1000
FAX (202) 331-1001

THE ROOSEVELT FOUNDATION

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THE ROOSEVELT FOUNDATION
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WASHINGTON, D.C. 20004
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FAX (202) 331-1001

1997

Dear Mr. [Name]:

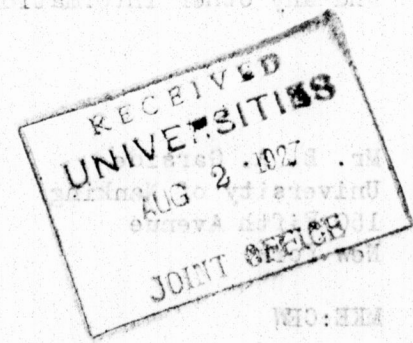
I am writing to you in response to your letter of [Date] regarding the [Topic].

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Sincerely yours,

[Handwritten signature]



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University of Nanking

August 3rd, 1927.

Miss Margary K. Eggleston,
The Rockefeller Foundation,
61 Broadway, New York.

My dear Miss Eggleston,

Thank you for your letter of July 23rd, setting forth the plans of the Division of Medical Education for handling the matter of the Nanking Hospital during the calendar year 1927.

May we request that the Foundation at this time make an advance of one-half of the amount agreed upon for the year 1927, to be applied for the six months ending June 30th, 1927? Although detailed figures have not as yet been received from the field, we have every assurance that the University has more than met the conditions of its agreement with the Foundation. The budget for the fiscal year ending June 30th, 1927 shows that the missions agreed to contribute in cash and in personnel the full amount of this agreement; and due to the emergency conditions of the last few months these missionary bodies have, in addition to meeting their usual obligations, added several thousands of dollars to care for their members on the Hospital staff. If you can let us have this advance before the end of this week, it will greatly assist our financial problems. We should be able to make a full report within a month..

We note that your payments for the last six months of this year will depend upon the status of the Hospital and the continuance of other sources of support, and also that you cannot at this time make any commitment for 1928.

We will keep you informed of the progress of events at the Hospital, and will take up at a later date the question of the latter part of 1927 and the possibilities for 1928.

Very sincerely yours,

B A GARSIDE
Secretary
University of Nanking

BAG/G

0835

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RAY LYMAN WILBUR, M.D.

August 4, 1927

TRANSFER

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RECEIVED

My dear Mr. Garside:

I acknowledge the receipt of your letter of August 3rd. I am asking our Comptroller to send you the sum of Mex. 7,500 as an advance on account of the period January 1 to June 30, 1927, for the University of Nanking Hospital. This will be sent to you in the form of a draft in Mex.

We shall expect an accounting for this later, and if the conditions have not been met the funds must be returned to the Foundation. If, as we have reason to expect, they have been met, we will on the receipt of an accounting consider this as a payment rather than as an advance.

Sincerely yours,

Margery K. Eggleston

Mr. B. A. Garside,
University of Nanking,
150 Fifth Avenue,
New York City.

MKE:HG

0836

THE ROCKEFELLER FOUNDATION
 1230 YORK AVENUE
 NEW YORK, N. Y. 10021

August 1, 1927

Dear Sir:

I have the honor to acknowledge the receipt of your letter of July 27, 1927, in relation to the proposed grant of \$10,000 for the purpose of carrying out the research program of the Rockefeller Foundation in the field of the study of the life history of the mosquito, *Anopheles stephensi*, in India.

Very truly yours,

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 JOINT OFFICE

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INDEXED

TRANSFER

University of Nanking

September 27, 1927

Miss Margery K. Eggleston,
Division of Medical Education,
The Rockefeller Foundation,
61 Broadway,
New York, N.Y.

My dear Miss Eggleston:

In accordance with the promise in our letter of August 3rd, we are sending you herewith a statement of the expenditures made by the University of Nanking Hospital for the six months ending June 30, 1927:

Contributions of Cooperating Missionary Societies:

Presbyterian Church in the U.S.A. -	Max.
salary of Dr. Horton Daniels 6 months	\$1,980.
Travel of Dr. Daniels to the U.S.A.	3,080.
Contribution to running expenses (G.\$375.)	825.
Presbyterian Church in the U.S. -	
Salary of Dr. A.C. Hutcheson 6 months	2,860.
Travel of Dr. Hutcheson to the U.S.	4,180.
Methodist Episcopal Church -	
Salary of Dr. C.S. Trimmer 6 months	1,650.
Travel Dr. Trimmer	2,640.
United Christian Missionary Society -	
Salary of Dr. Slater 6 months	1,540.
Contribution to running expenses (G.\$336.44)	740.
American Baptist Foreign Mission Society -	
Contribution	(G.\$37.50) 82.50
	\$19,577.50

It will appear from the above that the missionary societies have exceeded by \$6,827.50 their agreement to provide Max.\$12,750. during the first six months of 1927.

The salaries and expenses which have been met from the Max.7500. contributed by the Division of Medical Education of the Rockefeller Foundation are as follows:

Miss M.K.Eggleston-2

9/27/27

	Max.
Miss Van Vliet, nurse, salary 6 months, approximately	\$580.
Do travel to the U.S.	1,100.
Miss E.A.Hunt, nurse, salary 6 months	880.
Do travel to the U.S.	1,100.
Dr.R.A.Peterson, salary 6 months	880.
Do travel to the U.S.	1,100.
Dr.Tsen, Nose and Throat Dept., salary 6 months	840.
Miss Wu, nurse, salary 6 months	180.
Balance used on current expenses	540.
Total	\$7,500.

The above figures have been provided by Dr.Allen C.Hutcheson,
Superintendent of the University of Nanking Hospital.

We trust that this information is sufficient to finally clear
the expenditure of this Mex.\$7500. which the Foundation has so generously
advanced.

Very sincerely yours,

Secretary
University of Nanking

BAG-H

0840

EDWIN R. EMBREE, VICE PRESIDENT
SELSKAR M. GUNN, VICE PRESIDENT
IN EUROPE
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THE ROCKEFELLER FOUNDATION

DIVISION OF MEDICAL EDUCATION

RICHARD M. PEARCE, M.D., DIRECTOR

61 BROADWAY, NEW YORK

CABLE ADDRESS "ROCKFOUND"

TRUSTEE DIVISIONAL COMMITTEE

THE PRESIDENT
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FREDERICK STRAUSS
GEORGE H. WHIPPLE, M.D.
RAY LYMAN WILBUR, M.D.

INDEXED

November 4, 1927

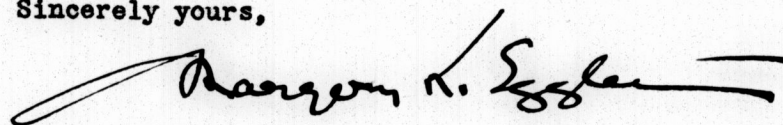
Mr. B.A. Garside,
Nanking University,
150 Fifth Avenue,
New York City.

TRANSFER

Dear Mr. Garside,

I enclose a copy of my letter of December 21, 1926 to Dr. Eric North and a copy of his reply of March 2, 1927, concerning the China Medical Board's appropriation C.M. 2683 for a visiting professor to Nanking University. As the letter of December 21st states, a total of Mex. 12,000 has been paid on this appropriation. As no further funds have been called for from the China Medical Board, we assume that the Mex. 12,000 paid covered the total expenses of Professor Whitman for the time of his service in Nanking University. However, we do not wish to allow the balance of our appropriation to lapse until we have a statement from you that there are no further expenses chargeable to this appropriation. Will you kindly let us know about this matter at your earliest convenience?

Sincerely yours,



RPH.MW

Enclosures: MKE to E.M. North, 12/21/26
E.M. North to MKE, 3/2/27

0841

THE ROYAL CANADIAN MOUNTED POLICE

DEPARTMENT OF JUSTICE

OTTAWA, CANADA

1964

Dear Sir,

I am pleased to inform you that the results of the examination of the evidence submitted by you on the above-mentioned matter have been received. The results are as follows:

The evidence submitted by you is sufficient to establish that the above-mentioned matter is a violation of the provisions of the Criminal Code of Canada, and that the person or persons responsible for the same should be prosecuted.

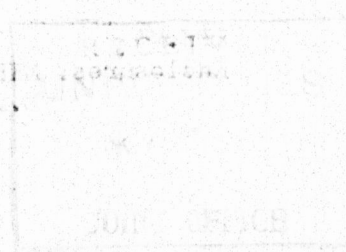
I am sure that you will be satisfied with the results of the examination, and that the person or persons responsible for the same will be brought to justice.

Very truly yours,

Sincerely yours,

[Handwritten signature]

Enclosed for you are two copies of the report of the examination of the evidence submitted by you on the above-mentioned matter.



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Nanking

University of Nanking

November 9, 1927

Miss Margery K. Eggleston,
The Rockefeller Foundation,
61 Broadway,
New York, N.Y.

My dear Miss Eggleston:

Your letter of November 4th inquiring as to whether any further payment should be made on the China Medical Board's appropriation C.M.2683 for a visiting professor to Nanking University arrives about the same time as correspondence from the field regarding this same subject.

As you know, we received from the China Medical Board during the autumn of 1925 and the spring of 1926 four remittances for Professor Whitman's expenses, totalling US \$6,840.00. I understand that each of these remittances was made out for an amount equivalent to Mex.\$3,000.00 at the current rate of exchange. Therefore, according to the records of your office and of our New York office, these remittances total exactly Mex.\$12,000.00. A statement of account just received from the field Treasurer of the University of Nanking - copy of which is enclosed - shows that when these remittances arrived in China the rates of exchange had varied so that the total Mex. proceeds from the gold remittances proved to be \$12,526.95. The expenditures made on behalf of Professor Whitman totalled Mex.\$12,047.70.

On the basis of these figures we request that you make whatever decision seems more equitable and that you let us know whether we owe you Mex.\$479.25 or whether you owe us Mex. \$47.70.

The remainder of Mex.\$15,000.00 will, of course, not be needed for the purpose to which it was originally assigned.

Very sincerely yours,

Secretary
University of Nanking

BAG-H

Enc.1

0843

EDWIN R. EMBREE, VICE PRESIDENT
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IN EUROPE
ROGER S. GREENE, VICE PRESIDENT
IN FAR EAST

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THE PRESIDENT
DAVID L. EDSALL, M.D.
FREDERICK STRAUSS
GEORGE H. WHIPPLE, M.D.
RAY LYMAN WILBUR, M.D.

November 25, 1927

My dear Mr. Garside,

We are glad to have your letter of November 9th, enclosing a statement of expenses on account of the visiting professor to the University of Nanking. As some of your expenditures, especially for travel, on behalf of Professor Whitman were undoubtedly incurred in New York, the actual amount received in gold from the China Medical Board would not have been changed into Chinese currency and the rate fixed at the time of payment would therefore stand. In any case, the exchange rates shown in your statement of receipts undoubtedly represent book-keeping entries. We feel that you have charged yourselves with a loss in exchange which was probably not actual.

I am therefore asking our comptroller to send you a check for the current gold equivalent of Mex.47.70, the excess in expenditures over Mex. 12,000, which was remitted by the China Medical Board. We understand that this payment will represent the final settlement of the China Medical Board's obligation under C.M. 2683 and that any balance remaining on this appropriation may be allowed to lapse.

Sincerely yours,

Mr. B.A. Garside,
University of Nanking,
150 Fifth Avenue,
New York City.

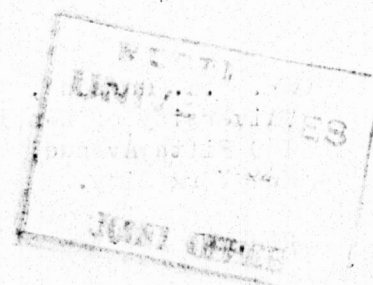
RPH.MW

Margery K. Eggleston

0844

[Faint, mostly illegible text, possibly a letter or report, spanning the upper and middle portions of the page.]

[Handwritten signature or name in cursive script.]



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Shantung Christian University
University of Nanking
West China Union University

Nanking

TRANSFER

January 16, 1928

Mr. Floyd Lyle,
The Rockefeller Foundation,
61 Broadway,
New York, N.Y.

My dear Mr. Lyle:

We have your letter of January 7th inquiring as to the work done by a number of those who have, in the past few years profited from the fellowships of the China Medical Board. We list below the names of those mentioned in your letter and the work they have done since they held a China Medical Board scholarship.

Miss Effie Dinkelacker and Miss Bertha Dinkelacker held fellowships in 1921-22. Since the return to China in 1922 of Miss Effie and Miss Bertha Dinkelacker both of these young women have been serving as nurses in the hospital of the Shantung Christian University School of Medicine. During 1926-27 they were in charge of the supervision of nurses and the training of nurses in the hospital. At the present time the Misses Dinkelacker are in the United States on regular furlough. Due largely to health reasons there is some doubt as to their future plans.

Dr. J. Stanley Ellis of Shantung Christian University held a scholarship in 1923. Dr. Ellis returned to Tsinan after 1923 as Associate Professor and head of the Department of Radiology and Electro Therapeutics. In this position he rendered unusually distinctive service until forced to return to England early in 1926 because of ill health of Mrs. Ellis. Dr. Ellis is now in England and has resigned his connection with Shantung Christian University.

Dr. Lawrence M. Ingle of Shantung Christian University held fellowship 1925-26. Dr. Ingle returned to Shantung Christian University in 1926 as Associate Professor of Anatomy. He is at the present time carrying forward his work in a most satisfactory manner.

Mildred E. Wright of the University of Nanking Hospital held fellowship 1921-22. From her return to the field in 1922 until December 1924 Miss Wright served as nurse in the University of Nanking Hospital. In December 1924 Miss Wright was forced to resign on account of ill health and returned to America where, I understand, she is living at the present time.

The secretarial records of West China Union University are han-

0846

Mr.P.Lyles2

1/16/28

dled by Dr.Frank Anderson, 199 Regent Street, London, Ontario, Canada.
I have forwarded to Dr.Anderson your request for information as regards
the five members of the West China Union University staff and have asked
that he send this information direct to you.

Trusting this information meets your needs, I am

Very sincerely yours,

BAG-H

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UNIVERSITY OF NANKING
Office of the Treasurer
NANKING, CHINA.

COPY

March 13, 1928

Nanking

See Mr. G. G. G. 5/2/28

TRANSFER

Mr. N. Gist Gee,
China Medical Board,
Peking.

My dear Mr. Gee:

We enclose a statement of the science equipment account granted by action No. 2681 of the China Medical Board as follows:

"Resolved that the sum of \$15,000. be and is hereby approved of which so much as may be necessary shall be used to purchase \$25,000. Chinese silver currency for additional equipment for the science departments of the University of Nanking."

You will note there is a balance due the various departments amounting to Mexican \$6,482.01. The account stands as follows:

Total grant from the China Medical Board Mex \$25,000.00

Received to apply on account:

March 1925 - G\$5,000.00 M\$9,311.64

March 1926 - 5,000.00 9,300.00

13,611.64

Amount due from the China Medical Board. . . . Mex \$ 6,388.36

We have Mexican \$93.65 on hand at present for this account which together with the amount due from the China Medical Board or 6,388.36 will total the balance due on the appropriations or M\$6,482.01.

Will you kindly present this statement of the account to the China Medical Board and request that this balance be paid to our New York office -

Mr. B. A. Garside, Asst. Treas.,
University of Nanking,
150 Fifth Ave., New York City.

In accordance with your former request we are sending you two copies of the statement and letter. If you need further information in regard to the account, we shall be glad to furnish it.

Thanking you for your assistance in all these matters, I am

Sincerely yours,

(SGD) Elsie M. Priest,

Treasurer.

N.G.G.

0848

UNIVERSITY OF HAWAII
Office of the Treasurer
HAWAII, CHINA

March 15, 1938

Mr. H. H. Gao,
China Medical Board,
Peking.

My dear Mr. Gao:

We enclose a statement of the balance sheet of the
China Medical Board as follows:

"Received from the sum of \$15,000.00, he and is hereby approved
of which no such as may be necessary shall be made in 1938-
these \$15,000.00 Chinese silver currency on additional bank
ment for the balance sheet of the University of Hawaii."

You will note there is a balance due the various departments amounting
to \$15,000.00. The account stands as follows:

Total from the China Medical Board \$15,000.00

Received on account:
March 1938 - \$15,000.00 \$15,000.00
March 1938 - \$15,000.00 \$15,000.00
Total \$15,000.00

Amount due from the China Medical Board \$15,000.00

We have received \$15,000.00 on bank of payment for this account which to-
gether with the amount due from the China Medical Board of \$15,000.00
will total the balance due on the appropriation of \$30,000.00.

Will you kindly present this statement of the account to the China
Medical Board and request that this balance be paid to our New York
office -

Mr. H. H. Gao, (President),
University of Hawaii,
150 Fifth Ave., New York City.

In accordance with your letter request we are sending you two copies
of the statement and letter. If you need further information in
regard to the account, we shall be glad to furnish it.

Thanking you for your assistance in all these matters, I am

Sincerely yours,

(Sgd) H. H. Gao, President

Treasurer



9480

CHINA MEDICAL BOARD
Appropriation of Mexican \$25,000.00 to the departments
of
Biology, Chemistry and Physics.

Proportionate distribution according to the askings of each
Department:-

BIOLOGY Requested \$3,683.00 U. S. currency.

Therefore its share of the Mexican \$25,000.00 is

$$\frac{3683}{12334} \times 25,000.00 = \$7,465.10 \quad 7,465.10$$

CHEMISTRY Requested \$3,263.00 U. S. currency.

Therefore its share of the Mexican \$25,000. is

$$\frac{3263}{12334} \times 25,000.00 = \$6,614.00 \quad 6,614.00$$

PHYSICS Requested \$4,513.00 U. S. currency.

Therefore its share of the Mexican \$25,000. is

$$\frac{4513}{12334} \times 25,000.00 = \$9,147.50 \quad 9,147.50$$

SPECIAL Vacuum and Pressure System, Batteries, etc.

Requested \$875.00 U. S. currency.

Therefore its share of the Mexican \$25,000.00 is

$$\frac{875}{12334} \times 25,000.00 = \$1,773.40 \quad 1,773.40$$

Total- -Mex.\$25,000.00

.....

STATEMENT OF ACCOUNT - March 1, 1928.

	Biology	Chemistry	Physics	Special
QUOTA	7,465.10	6,614.00	9,147.50	1,773.40
USED	<u>7,464.83</u>	<u>6,286.73</u>	<u>4,431.21</u>	<u>335.22</u>
Balance	.27	327.27	4,716.29	1,438.18
Total balance for all departments Mexican \$ 6,482.01				

0850

CHINA NATIONAL BOARD
Appropriation of Mexican \$125,000 to the Department
of
Biology, Chemistry and Physics.

Proportionate Distribution according to the ratings of each
Department:-

BIOLOGY - Requested \$7,483.00 U. S. currency.

Therefore its share of the Mexican \$125,000 is

$$\frac{7483}{125000} \times 125000.00 = \$7,483.00$$

CHEMISTRY Requested \$7,483.00 U. S. currency.

Therefore its share of the Mexican \$125,000 is

$$\frac{7483}{125000} \times 125000.00 = \$7,483.00$$

PHYSICS Requested \$8,147.00 U. S. currency.

Therefore its share of the Mexican \$125,000 is

$$\frac{8147}{125000} \times 125000.00 = \$8,147.00$$

SPECIAL Vacuum and Pressure System, Batteries, etc.

Requested \$875.00 U. S. currency.

Therefore its share of the Mexican \$125,000 is

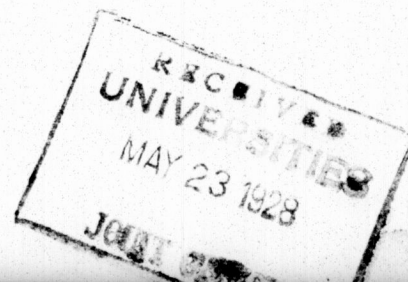
$$\frac{875}{125000} \times 125000.00 = \$875.00$$

Total - - - Mex. \$ - 125,000.00

STATEMENT OF ACCOUNT - March 1, 1928.

Biology	Chemistry	Physics	Special
7,483.00	8,147.00	8,147.00	1,775.40
7,483.00	8,147.00	8,147.00	338.00
27	337.27	4,710.23	1,438.18

Total balance for all departments Mexican \$ 6,483.01



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SELSKAR M. GUNN, VICE PRESIDENT
IN EUROPE
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IN FAR EAST

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THE PRESIDENT

DAVID L. EDBALL, M.D.

FREDERICK STRAUSS

GEORGE H. WHIPPLE, M.D.

RAY LYMAN WILBUR, M.D.

May 22, 1928

TRANSFER

Dear Mr. Garside:

I have received from Mr. N. Gist Gee, Field Director in Peking, a copy of a statement furnished by Miss Elsie M. Priest of expenditures of Nanking University for equipment for the science departments, indicating that payments already made on appropriation C.M. 2681 have been expended and requesting payment of the balance. I am enclosing a copy of the statement from Miss Priest. According to our records payments have been made as follows:

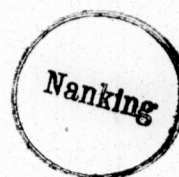
C.M. 2681 Equipment			Mex. 25,000.00
January 19, 1925	(\$5,000)	Mex. 8,869.18	
January 25, 1926	(\$5,000)	Mex. 8,771.93	17,641.11
Balance			Mex. 7,358.89

When these payments were made they were made in gold at the request of the University's officers in this country and the appropriation was charged with Mex. at the rate of the day. The amount of Mex. charged against the appropriation does not agree with the Mexican equivalents of the payments of \$5,000 which appear in Miss Priest's statement. However, since we agreed to make our payments in this way, we shall consider that the figures given above are correct. The amount due from the Rockefeller Foundation is, therefore, Mex. 7,358.89, somewhat more than the figure which Miss Priest gives, Mex. 6,388.36. Would you care to have us make payment of the full balance at this time, and do you wish the payment made by Mexican draft or in gold?

Mr. B. A. Garside,
University of Nanking,
150 Fifth Avenue,
New York City.
MKE:HHH

Sincerely yours,

Margery K. Eggleston



University of Nanking

TRANSFER

June 28, 1928.

Dr. W. S. Carter,
Division of Medical Education,
The Rockefeller Foundation,
61 Broadway,
New York, N. Y.

My dear Dr. Carter:

Yesterday afternoon Dr. H. R. Wei, who is to go out to China this fall as Head of the Department of Mathematics and instructor in Physics at the University of Nanking, dropped in my office to see me. He brought with him your letter of introduction of June 25th.

Dr. Wei is, as you know, somewhat anxious about the nature of the work he ~~was~~ expected to take up on his return to Nanking, since he feels that the specialization he has given to the subject of Physics during the last three years would make it desirable that he concentrate his teaching more specifically to that department.

I explained to Dr. Wei that the present trend in the University of Nanking, as in all of our China Union Universities, is to place administrative responsibility for decisions of this sort in the hands of the University authorities on the field, particularly the President. In Dr. Wei's case we could not, without risk of serious offence to President Y. G. Chen and other administrative officers on the Nanking staff, make any suggestion whatever in regard to Dr. Wei's assignment of teaching duties. I am wondering, however, whether you might not find it worthwhile to prepare a letter of a somewhat general nature, referring to the specialized work Dr. Wei has been doing in Physics during the last three years on the Rockefeller Foundation fellowship, and commenting on his unusually high qualifications for this department of work. I believe that such a letter could not possibly give any grounds of offence, and might help Dr. Wei to get his teaching work adjusted in a way that would be more satisfactory to him and more valuable to the University.

Very sincerely yours,

B A CARSIDE

Secretary
University of Nanking.

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UNIVERSITY OF NANKING
NANKING, CHINA

October 26, 1928.

Mr. N. Gist Gee,
Peking Union Medical College,
Peking.

My dear Mr. Gee:

I received your letter of July 13th sometime ago and have intended to send you the information which you requested before this date, but owing to the pressure of work for the hospital staff, it has not been possible to secure the detailed statement of losses until very recently.

I take pleasure in enclosing the detailed inventory of equipment and supplies and our estimate of the losses sustained during the period the hospital was in the hands of the military authorities. You will note that our losses are approximately fifty thousand dollars.

Owing to the lack of supplies and equipment and to the lack of staff members, it has been impossible to reopen the entire hospital and so far we have been open mainly for clinics. The staff problem is not serious as many of the old staff are returning and new members are being secured gradually so within a short time we shall have enough doctors and nurses to carry the work. Dr. Trimmer and Dr. Slater are both here now and are the only American doctors that we expect this year. Our greatest handicap is due to the loss of our equipment.

As I understand the matter, one-half of the China Medical Board grant for the year 1927 was paid, which leaves the balance for 1927 and the grant for the first half of the present year (1928) to be considered. We wish to present to you our request, and through your good office to the Foundation, that the grant for the above year be given to us to help make up part of our loss for equipment.

We appreciate your kindness and help in our time of greatest need. I am sure you know that your aid will be greatly appreciated by the entire community of Nanking who will benefit from the same. According to the latest statistics the population of Nanking has increased about one-third so we feel we have a great opportunity for service at this time.

With best wishes,

Very sincerely yours,

Y. G. Chen.

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Handing
X

October 26, 1938.

TRANSFER

Mr. M. Gist Gee,
Peking Union Medical College,
Peking.

My dear Mr. Gee:

I received your letter of July 13th sometime ago and have intended to send you the information which you requested before this date, but owing to the pressure of work for the hospital staff, it has not been possible to secure the detailed statement of losses until very recently.

I take pleasure in enclosing the detailed inventory of equipment and supplies and our estimate of the losses sustained during the period the hospital was in the hands of the military authorities. You will note that our losses are approximately fifty thousand dollars.

Owing to the lack of supplies and equipment and to the lack of staff members, it has been impossible to reopen the entire hospital and so far we have been open mainly for clinics. The staff problem is not serious as many of the old staff are returning and new members are being secured gradually so within a short time we shall have enough doctors and nurses to carry the work. Dr. Trimmer and Dr. Sister are both here now and are the only American doctors that we expect this year. Our greatest handicap is due to the loss of our equipment.

As I understand the matter, one-half of the China Medical Board grant for the year 1937 was paid, which leaves the balance for 1937 and the grant for the first half of the present year (1938) to be considered. We wish to present to you our request, and through your good office to the Foundation, that the grant for the above year be given to us to help make up part of our loss for equipment.

We appreciate your kindness and help in our time of greatest need. I am sure you know that your aid will be greatly appreciated by the entire community of Nanking who will benefit from the same. According to the latest statistics the population of Nanking has increased about one-third so we feel we have a great opportunity for service at this time.

With best wishes,

Very sincerely yours,

Y. G. Chen.

7580

UNIVERSITY OF NANKING
NANKING, CHINA

October 26, 1928.

TRANSFER

Mr. N. Gist Gee,
Peking Union Medical College,
Peking.

My dear Mr. Gee:

I am sure you realize the very difficult situation that we have in our University Hospital, and I am writing at this time to inquire if it would be possible for the Foundation to send us an early payment for the appropriation for this current year. The payment has been made to July 1, 1927.

It has certainly cost us a great deal to reopen the hospital and is a constant drain on our resources, but we realize it will cost a good deal to re-establish the work and know it is well worthwhile for the community which we are serving.

I mentioned last years appropriation in the other letter. In case you feel that our request is not in order, I shall appreciate advice from you. We are gradually securing staff members, but shall need to be very cautious unless we receive some definite help from you. Naturally our income is not as large as it was previously. Whatever help and advice you can give us will be greatly appreciated.

Very sincerely yours,

Y. G. Chen.

0858

UNIVERSITY OF NANKING
NANKING, CHINA

October 26, 1938.

MASTER

Mr. H. Gist Gee,
Peking Union Medical College,
Peking.

My dear Mr. Gee:

I am sure you realize the very difficult situation that we have in our University Hospital, and I am writing at this time to inquire if it would be possible for the Foundation to send us an early payment for the appropriation for this current year. The payment has been made to July 1, 1937.

It has certainly cost us a great deal to reopen the hospital and is a constant drain on our resources, but we realize it will cost a good deal to re-establish the work and know it is well worthwhile for the community which we are serving.

I mentioned last year's appropriation in the other letter. In case you feel that our request is not in order, I shall appreciate advice from you. We are gradually securing staff members, but shall need to be very cautious unless we receive some definite help from you. Naturally our income is not as large as it was previously. Whatever help and advice you can give us will be greatly appreciated.

Very sincerely yours,

Y. C. Chen.

9580

over



TRANSFER

February 19, 1929

Dr. Richard M. Pearce,
Division of Medical Education,
The Rockefeller Foundation,
New York, N.Y.

My dear Dr. Pearce:

The Executive Committee of the Board of Trustees of the University of Nanking at a recent meeting took the following action:-

"VOTED that the Executive Committee, acting on behalf of the Board of Trustees of the University of Nanking, heartily endorses the request of the field authorities of the University that the Rockefeller Foundation grant to the University Hospital the amount appropriated by action CM-2763 of the China Medical Board for the Hospital during the last half of 1927 and the first half of 1928."

You are already familiar with what has happened at the University of Nanking during the past two years and have undoubtedly received from Mr. Gee with his comments and endorsement the request of the field authorities in regard to the University Hospital. Following the disturbances of March 24, 1927 the University Hospital was taken over by the medical corps of the Nationalist government, and until July 1928 was carried on by the government authorities. In July 1928 the Hospital was restored to the University and has since been in active operation under University support and direction.

You will quite appreciate the fact that the period during which the Hospital was not under direct University control did not bring any financial saving to the institution but rather involved it in abnormally heavy expenditures. The contracts with the Hospital staff required that their salaries be continued for some time after the Hospital was taken over by the government. When the Hospital was restored to it in 1928 the University was at once faced by the necessity of making very heavy expenditures for repairing and renovating the Hospital and repurchasing a large proportion of the equipment and supplies necessary for the operation of the Hospital. When all these necessary expenditures have been totalled up we find that the University is in much worse position financially than if the Hospital had gone forward in the regular way.

A statement by President Y.G. Chen, a copy of which you have undoubtedly received from Mr. Gee, shows that the Missionary Societies contributing to the support of the Hospital have fully paid up their contributions for the year ending June 30, 1928. As we read the conditions of appropria-

0860

2/19/29

tion CM-2763 of the China Medical Board made on November 3, 1926, we find therefore that with one possible exception all the conditions of that appropriation have been met. The first and second conditions are that Missionary Societies shall provide funds at specified rates. This they have done. The fourth and fifth conditions provide for a readjustment of the contribution of the China Medical Board if the missionary organizations fail to meet their obligations, and therefore do not enter into the situation at this time. The third and sixth conditions provide that "3. That this appropriation shall be used for the general maintenance expenses of the Hospital including foreign salaries" and "6. That any part of the China Medical Board's appropriation not required during a given year shall be allowed to lapse." How fully these two conditions can be considered as having been met under the special circumstances your office is in the best position to judge.

A large part of the expenditures of the Hospital, particularly during the latter half of 1927, was the meeting of obligations already incurred to the Hospital staff under contracts made before the trouble of March 24th. The heaviest expenditures made at the time the Hospital was taken over in the summer of 1928 were for items of repair and restoration. Some of these were not, strictly speaking, the general maintenance expenses of the Hospital.

We all recognize that no appropriation could have foreseen the special conditions which the Hospital has had to meet during the past year. We earnestly hope, however, that the Rockefeller Foundation will find it possible to approve of the payment to the University of appropriations made for the latter half of 1927 and the first half of 1928.

If there are any further facts we can supply we will be happy to serve.

Very sincerely yours,

BAG-H

B A GARSIDE

Nanking

February 20, 1929.

TRANSFER

Dr. Richard M. Pearce,
Division of Medical Education,
Rockefeller Foundation,
61 Broadway, New York City.

My dear Dr. Pearce,

In response to an inquiry from your office, we give herewith certain additional information in regard to the cash appropriations of the cooperating mission boards for the support of the University of Nanking Hospital for the quarter ending December 31, 1928. In the last page of President Y.G.Chen's financial statement presented to Mr. Gee under date of January 12th, 1929 he states that final reports in regard to some of these cash appropriations for the last quarter had not been received by his office.

Our records show the following facts:-

- (1) The Board of Foreign Mission of the Presbyterian Church in the U.S.A. has paid in full its cash appropriation to the Hospital, amounting to G. \$750. Payment for the last quarter was received by our office on Oct. 20, 1928. Due to favorable rates of exchange during the year, this G.\$750 yielded substantially more than the M.\$1,500 listed in Dr. Chen's report.
- (2) The American Baptist Foreign Missionary Society has paid in full its appropriation for \$75. gold. This amount has yielded something more than the M.\$150. listed.
- (3) The United Christian Missionary Society has paid in during the year G.\$766.21, which at the rates of exchange prevailing when the payments were made was equivalent to exactly M.\$1,500, the amount listed.
- (4) The Board of Foreign Missions of the Methodist Episcopal Church pays its cash appropriation for the Hospital through the field treasurer, rather than the New York office. Dr. Chen certifies that the first half of this M.\$1,500 had been received when his report was prepared. We have every assurance from the Board that the remaining M.\$750 has been paid, or will be paid in due course. However, even if this \$750. is deducted from the payments of the cooperating mission boards, their total contribution to the Hospital during 1928 will still be M.\$25,572.15, so we trust this particular payment is not of vital importance.

We trust that this information will complete the facts you need in order to issue instructions for the payment of the Foundation's appropriation to the Hospital for the last half of 1927, and all of 1928.

Very truly yours,

BAE/3

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ACK
JOHN D. ROCKEFELLER, JR.
CHAIRMAN OF THE BOARD OF TRUSTEES
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THE ROCKEFELLER FOUNDATION

DIVISION OF MEDICAL EDUCATION

RICHARD M. PEARCE, M.D., DIRECTOR

61 BROADWAY, NEW YORK

CABLE ADDRESS "ROCKFOUND"

TRUSTEE DIVISIONAL COMMITTEE

THE PRESIDENT
JOHN G. AGAR
DAVID L. EDSELL, M.D.
FREDERICK STRAUSS
GEORGE H. WHIPPLE, M.D.

February 21, 1929

TRANSFER

My dear Mr. Garside:

In answer to your letters of February 19 and 20, and in accordance with our interview on February 19, I am asking our Comptroller to send you a draft for Mex. 19,500, representing one-half the allotment for the year 1927 and the full year 1928 on appropriation C.M. 2763 for general maintenance expenses of Nanking University Hospital.

This payment is made on the basis of the statement enclosed with President Y. G. Chen's letter of October 26 to Mr. Gee, with the understanding that the contributing missionary societies have paid for the period covered their respective shares, totaling Mex. 25,500 for each of the years 1927 and 1928, even though the hospital was operated by representatives of the Nationalist government during the last half of 1927 and the first half of 1928. It is our further understanding that the sums contributed during the period that the hospital was not operated by the University have been used toward salaries of staff retained pending re-possession of the hospital by the University, and for the purchase of replacements of equipment necessary when the hospital was re-opened by the University in July, 1928.

Sincerely yours,

Richard M. Pearce

Mr. B. A. Garside,
University of Nanking,
150 Fifth Avenue,
New York City.

RMP:H
Copy to Mr. Beal

0863

NORMAN S. THOMPSON, SECRETARY
L. G. MYERS, TREASURER
GEORGE J. BEAL, COMPTROLLER

JOHN D. ROCKEFELLER, JR.
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ROBERT A. GUNN, M.D.
VICE PRESIDENT
IN CHARGE

TRUSTEE DIVISIONAL COMMITTEE
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JOHN D. ROCKEFELLER, JR.
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THE ROCKEFELLER FOUNDATION

DIVISION OF MEDICAL EDUCATION

RICHARD M. BEAL, M.D., DIRECTOR
61 BROADWAY, NEW YORK
CABLE ADDRESS: "ROCKFOND"

February 21, 1933

DEAR MR. BEAL:

In answer to your letter of January 17 and 20, and in accordance with our interview on January 17, I am asking our Comptroller to send you a draft for \$25,000, representing one-half the allotment for the year 1933 and the full year 1934 on appropriation C.A. 2823 for general maintenance expenses of training University hospitals. This payment is made on the basis of the statement enclosed with President Y. G. Ober's letter of October 20 to Mr. Beal, with the understanding that the contributing missionary societies have paid for the period covered their respective shares, totaling \$25,000 for each of the years 1933 and 1934, even though the hospital was operated by representatives of the Nationalist Government during the last half of 1933 and the first half of 1934. It is our further understanding that the sums contributed during the period 1933 and 1934 were not operated by the University but were used for the operation of the hospital during the period of the Nationalist Government. The University, and for the purpose of the statement of equipment necessary when the hospital was re-opened by the University in 1934.

Sincerely yours,
(Signature)

RECEIVED
JAN 24 1933
J. H. A. GUNN, Jr.
University of Medicine
120 Fifth Avenue
New York City

Copy to Mr. Beal

Nanking

TRANSFER

February 26, 1929

Dr. Richard M. Pearce,
The Rockefeller Foundation,
Division of Medical Education,
61 Broadway,
New York, N.Y.

My dear Dr. Pearce:

We are sincerely grateful to you for your letter of February 21st informing us that you are instructing your Comptroller to send us a remittance of Mex.\$19,500.00 representing one half the allotment for the year 1927 and the full allotment for the year 1928 on appropriation C.M.2763 for general maintenance expenses of Nanking University Hospital.

To the best of my knowledge and belief all the conditions given in the second paragraph of your letter have been fully met. Reports to this effect have all been sent you by President Y.G.Chen and from this office. I can assure you of the warm appreciation of everyone connected with the University of Nanking for this generous action of the Rockefeller Foundation in making full payment of its appropriation to the Nanking Hospital for 1927-28. I will report your action to the Nanking Board of Trustees at its next meeting.

Very sincerely yours,

BAG-H

B A GARSIDE

0865

TRANSFER

February 28, 1929

*ans. 2/28/29
closed.*

The Rockefeller Foundation,
61 Broadway,
New York, N.Y.

Gentlemen:

We acknowledge with appreciation the receipt of your check No. 1517 in the amount of \$38,775.00 in payment of appropriation for the general maintenance expenses of the University of Nanking Hospital for the latter half of 1927 and all of 1928.

We understand that this remittance is equivalent to Mex.\$19,500.00 at .45.

Your accompanying voucher states that this is "an advance on account of the Foundation's appropriation C.M.2763 for the general maintenance expenses of the Nanking University Hospital as per Dr.R.M.Pearce's letter dated February 1, 1929". We understand, however, that the accounting already presented by President Y.C.Chen, together with a supplementary statement presented by this office, is satisfactory to the Foundation as showing that the conditions under which this appropriation was made have already been fulfilled. We would appreciate it, therefore, if you would let us know whether there is anything further you expect from us in connection with this payment of your appropriation C.M.2763 to December 31, 1928.

Very truly yours,

B A GARSIDE

Assistant Treasurer

BAG-H

0866

SELSKAR M. GUNN, VICE PRESIDENT
IN EUROPE
ROGER S. GREENE, VICE PRESIDENT
IN FAR EAST

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GEORGE J. BEAL, COMPTROLLER

THE ROCKEFELLER FOUNDATION
DIVISION OF MEDICAL EDUCATION *Nanking*

RICHARD M. PEARCE, M.D., DIRECTOR
61 BROADWAY, NEW YORK
CABLE ADDRESS "ROCKFOUND"

TRUSTEE DIVISIONAL COMMITTEE
THE PRESIDENT
JOHN G. AGAR
DAVID L. EDGALL, M.D.
FREDERICK STRAUSS
GEORGE H. WHIPPLE, M.D.

March 19, 1929

TRANSFER

Dear Mr. Garside:

I am sorry that various delays in our routine have
deferred a reply to your letter of February 28, 1929.

I am glad to say that we have received all necessary
information to make our recent check of \$8,775, equivalent to
Mex. 19,500, a regular payment of our appropriation C.M. 2763
for general maintenance expenses of the University of Nanking
Hospital for the latter half of the year 1927 and the full year
1928. We have corrected our records so that this amount now
appears as a payment instead of an advance.

Sincerely yours,

Richard M. Pearce

Mr. B. A. Garside,
University of Nanking,
150 Fifth Avenue,
New York City.

RMP:H

0867

THE ROCKWELL CORPORATION
1000 ROCKWELL AVENUE
MILWAUKEE, WISCONSIN 53219
TELEPHONE 441-1000
CABLE 1000 ROCKWELL
MILWAUKEE 1, WISCONSIN

Dear Sirs:

We are pleased to inform you that your order for 1000 units of Model 1000 has been received and is being processed. The units are scheduled to be shipped to you by the end of the month.

We appreciate your business and look forward to serving you again.

Sincerely,
John Doe
Sales Manager

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UNITED STATES
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UNIVERSITY OF NANKING

November 18, 1929

Mr. N. Gist Gee,
The Rockefeller Foundation,
Peping.

My dear Mr. Gee:

I take pleasure in enclosing a detailed report of the finances for the University Hospital for the year July 1928 through June 1929.

The past year has been somewhat abnormal as we have been trying to reopen and re-staff the hospital. There were many unusual expenditures, but on the whole we feel it has been a very satisfactory year. As yet we have not completely re-equipped the hospital but are gradually replacing instruments and equipment that was lost during 1927. At the present time we are installing a new electric light plant as the Delco proved to be seriously damaged and was finally found to be in such condition that it did not warrant additional repairs.

We have some funds in reserve at this time to replace equipment, to provide for repairs on buildings, etc. but shall need current funds for our running expenses within a short time. We shall be very glad to have you recommend to the New York Board payment of the grant for the year 1929. According to our records this payment should be for nine thousand dollars Chinese currency.

From the enclosed statement you will note that all the mission boards have paid their grants in full to June 30, 1929. They are making payments regularly each quarter and while we have not received full reports from our office in New York, I presume the full amount has been paid to January 1, 1930.

For your information the mission board grants for the year 1929 will be as follows:

Presbyterian Board, 750.00 at 2.40	1,800.00
Methodist Board	1,500.00
United Christian Missionary Society	1,500.00
Baptist Board, 75.00 at 2.40	180.00
Cash grants	M\$ 4,980.00

Personnel:

Methodist Board, C. S. Trimmer	6,000.00
United Christian Missionary Society, R.A. Slater	6,000.00
Presbyterian Board, cash in lieu of Dr. Daniels, 1,300.00 at 2.40	3,120.00
	M\$ 15,120.00 M\$20,100.00

In the case of the Presbyterian Board, Dr. Daniels was detained in America on account of ill health and following the usual policy the Presbyterian Board is making a cash grant of 2,600.00 to cover this vacancy. However, we expect that the Board may be able to send us a doctor by December 1st to fill

0869

this vacancy temporarily in which case the personnel grant would be increased. You will note we have indicated that the salary of each mission doctor is 6,000.00. Their cash salary is less than this amount but in order to cover allowances, house rent, furlough charges, etc. six thousand for each family is approximately correct.

On account of the trouble in 1927 the Southern Presbyterian Board has not yet renewed their support. As you will recall they were primarily interested in Dr. Hutcheson, and he found it was impossible to return last spring as we had expected. However, we are hoping that it may be possible for Dr. Hutcheson to join our staff in the near future at which time the support from Mission Boards will be increased. In addition we have recently received advice of a gift from a friend in America which will be approximately three thousand dollars. With these two anticipated gifts the amount from Mission Boards for 1930 will be considerably over the amount stated in the agreement with the China Medical Board.

We are still in the stage of trying to recover from the trouble of 1927 and find it is rather difficult to forecast a budget for our fiscal year - July 1, 1929 through June 1930 - but we have attempted to do so and enclose a copy for your information. This was adopted by the Board of Directors in March, 1929, effective July 1, 1929, but already there are changes in personnel. At best it is only approximate.

We shall appreciate having you send the recommendation to the Rockefeller Foundation and hope they may be able to send us the remittance for the year 1929 without much delay. Will you kindly ask them to send payment as usual to

Mr. B. A. Garside, Asst. Treasurer,
University of Nanking,
150 Fifth Avenue, New York.

As a matter of information we are sending you a copy of our budget for the year 1929-1930 for the whole University. Also a copy of our complete financial statement at the close of the past fiscal year - June 30, 1929.

If you need further information or statements will you please let me know?

Very sincerely yours,

Elsie M. Priest (Signed)

Treasurer

Miss Priest 11/18

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

THE MEDICAL SCIENCES
RICHARD M. PEARCE, M.D., DIRECTOR
WILLIAM S. CARTER, M.D., ASSOCIATE DIRECTOR

CABLE ADDRESS:
ROCKFOUND, NEW YORK



January 7, 1930

INDEXED

TRANSFER

given letter of 11/11/29

My dear Mr. Garside:

I enclose copy of a letter from Miss Priest, Treasurer of the University of Nanking, concerning the Nanking Hospital accounts, which has just reached us from Mr. Gee.

Miss Priest's figures indicate that the missionary societies were to contribute Mex. 20,100 for the year 1929. As the minimum established in appropriation C.M. 2763 was Mex. 25,500, and as Miss Priest's letter was written on November 18, 1929, I wonder whether your records might not show that the total receipts for the year from missionary sources were nearer the figure required to make the whole of the Foundation's share available.

We shall be glad to make a settlement for the year 1929 as soon as we have a comparatively definite statement of the contributions from the mission boards.

Sincerely yours,

W.S. Carter

Mr. B. A. Garside,
China Union Universities,
150 Fifth Avenue,
New York City.

WSC:H

E: Miss Priest to Mr. Gee, Nov. 18, 1929

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H. Mace Priest to Mr. Gae, Nov. 18, 1929

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Nanking

TRANSFER

January 21, 1930

Dr. W. S. Carter,
The Rockefeller Foundation,
New York, N.Y.

My dear Dr. Carter:

Pardon my delay in replying to your letter of January 7. In that letter you call attention to the fact that, whereas appropriation C.M.2763 required that the University of Nanking would provide a minimum of Mex.\$25,500 toward the support of the Hospital each year, Miss Priest's figures as given in her letter of November 18 indicate that the Missionary Societies contributed only Mex.\$20,100 for the year 1929.

I have gone over our New York records for 1929 to verify the accuracy and completeness of Miss Priest's report of income and have also checked over the reports we have received from the field to see whether any other income was received in Nanking which might be added to these figures.

So far as I can discover Miss Priest's statement of income is accurate and complete. Her summary of income from the Mission Board grants, amounting to Mex.\$20,100 is quite in accord with our records. She takes the average rate of exchange during 1929 as 2.40 to 1. With the rapid fall in the price of silver during the last two months of 1929 I suspect the maximum Mex. proceeds of these gold appropriations were probably slightly higher than the figure she gives but the difference is not great enough to make any material change.

Appropriation C.M.2763 provided "that contributions secured in China may be included in determining the total contribution upon which the grant of the China Medical Board is conditioned". I have not been able to obtain, however, any definite information of contributions received from Chinese sources which could properly be added to the total of Mex.\$20,100 received from Mission Boards. You will note that during the fiscal year ending June 30, 1929, the field receipts of the Hospital amounted to Mex.\$57,846.09, not including Mex.\$1,525 for rent. Apparently, however, practically all of these receipts came from patients' fees, sale of medicine, supplies and the like. I note that the Hospital also received Mex.\$782.38 from interest and exchange. Perhaps this might legitimately be added to the receipts reported to the Foundation, but the item is not large enough to make any material reduction of the shortage.

We all very much regret that during 1929 the income for the

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Hospital was thus reduced. The shortage is due primarily to the fact that Doctor A.C.Hutcheson was not able to return under the Southern Presbyterian Board, and that Board has not sent anyone to replace him. The shortage is also increased by the fact that Dr.Daniels, who was expected to return to China under the Northern Presbyterian Board, has been delayed for a year by ill health. Except for these two cases all the Mission Boards have continued their support on their former basis.

We hope that the Foundation will take these unavoidable losses into consideration when you reach a decision as to the settlement of your appropriation for 1929.

Very sincerely yours,

B. A GARSIDE

Secretary

BAG-H

0874

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

TRANSFER

THE MEDICAL SCIENCES
RICHARD M. PEARCE, M.D., DIRECTOR
ROBERT A. LAMBERT, M.D., ASSOCIATE DIRECTOR

CABLE ADDRESS:
ROCKFOUND, NEW YORK

January 22, 1930

Nanking

Dear Mr. Garside:

I note from your letter of January 21 that the total contribution of the missionary societies to the University of Nanking Hospital for the year 1929 amounts to about Mex. 20,100, the amount reported by Miss Priest to Mr. Gee. It is evident that the failure of Dr. Hutcheson to return, and the illness of Dr. Daniels are misfortunes difficult to overcome.

Upon referring to our records, especially a copy of a report sent to Mr. Gee by President Chen in January, 1929, I find that the mission boards remitted to the hospital for the year 1927 Mex. 27,666.19, Mex. 2,166.19 in excess of the requirement of the appropriation C.M. 2763; and for the year 1928, Mex. 26,322.15, Mex. 822.15 in excess. We feel that the shortage for the year 1929 is undoubtedly indirectly caused by the political conditions of 1927 and 1928, and the fact that the hospital was for so long held by the military authorities. In view of these facts, and the expected excess of receipts for 1930 reported in Miss Priest's letter of November 18, 1929, to Mr. Gee, the officers believe that

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Mr. Garside

January 22, 1930

2

payment for the full amount of the appropriation for 1929 may be made in accordance with the authorization given by the Trustees in November, 1927, allowing payment of appropriations in full when the spirit of the agreement had been carried out.

I am, therefore, asking our Comptroller to send you a draft for Mex. 9,000 to cover the allotment of C.M. 2763 for the year 1929.

Sincerely yours,

W. J. Carter

Mr. B. A. Garside,
University of Nanking,
150 Fifth Avenue,
New York City.

WSC:H

Copy to Mr. Beal

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JAN 24 1930

JOINT OFFICE

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Nanking

Copy for N.Y.
TRANSFER

January 23, 1931.

Mr. N. Gist Gee,
Rockefeller Foundation,
Peiping, Hopei.

Sent with Miss Priest's letter of January 13, 1931

My dear Mr. Gee:

In accordance with our usual custom we enclose the financial statements, in duplicate, for the University Hospital for the year January 1, 1930 through December 31, 1930.

According to the agreement with the Rockefeller Foundation the Mission Boards must contribute Mex.\$25,500 00 in order to fulfil the conditions of the grant of six thousand dollars (M\$6,000 00) to be made for 1930 from the Rockefeller Foundation. I have pleasure in calling the following items to your attention:

Mission Board contributions:

Cash grants:

American Baptist Missionary Soc.	262 50
Methodist Episcopal For. M. Soc.	2,062 50
Presbyterian Mission Board	2,625 00
United Christian Miss. Society	2,625 00

Personnel:

Methodist - C. S. Trimmer	7,555 00
Presbyterian - J. H. Daniels	7,971 00
U.C.M.S. - R. A. Slater	<u>7,725 00</u> 30,826 00

Will you kindly forward this information to your office in New York, and ask them to remit directly to Mr. B. A. Garside, Asst. Treasurer, University of Nanking, 150 Fifth Ave. New York City for the grant of six thousand dollars (Chinese currency) which is due us at this time?

Thanking you for your continued interest and assistance,

Sincerely yours,

Elsie M. Priest
Treasurer.

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TRANSFER

Wenling

January 23, 1931.

My dear Mr. Gess:

Mr. N. Gess,
Rockefeller Foundation,
Peking, Hopei.

In accordance with our usual custom we enclose the financial statements, in duplicate, for the University hospital for the year January 1, 1930 through December 31, 1930.

According to the agreement with the Rockefeller Foundation the Mission Board must contribute Mex.\$25,000.00 in order to fulfill the conditions of the grant of six thousand dollars (\$6,000.00) to be made for 1930 from the Rockefeller Foundation. I have pleasure in calling the following items to your attention:

Mission Board contributions:

Cash grants:	
American Baptist Missionary Soc.	2,000.00
Methodist Episcopal Soc.	2,000.00
Presbyterian Mission Board	2,000.00
United Christian Miss. Society	2,000.00

Personnel:	
Methodist - C. C. Trimmer	7,500.00
Presbyterian - J. H. Daniels	7,500.00
U.C.M.S. - R. A. Slater	7,500.00
	<u>20,000.00</u>

Will you kindly forward this information to your office in New York, and ask them to remit directly to Mr. N. A. Gess, Treasurer, University of Wenling, 150 Fifth Ave. New York City for the grant of six thousand dollars (Chinese currency) which is due at this time?

Thanking you for your continued interest and assistance,

Sincerely yours,

W. A. Gess
Treasurer.

RECEIVED
UNIVERSITIES

FEB 24 1931

JOINT OFFICE

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UNIVERSITY OF NANKING
NANKING CHINA

Statement for the University Hospital, January through December 1930.

	Summary	In Chinese currency -	
Cash on hand December 31, 1930		28,931	36
Receipts:			
Professional fees, etc.	108,376 49		
Mission Boards	30,826 00		
Rockefeller Foundation, 1929	9,000 00		
Gifts - secured in China	1,328 30		
Rent of buildings	1,402 50		
Interest and exchange	<u>2,220 16</u>	<u>153,153 45</u>	182,084 81
Expenditures:			
Administration	9,112 31		
Operation and Maintenance	31,247 76		
Professional expenses	106,940 67		
Staff allowances	359 80		
Administration expense	1,000 00		
Power plant	68 12		
Cleaning and repairs account	<u>2,724 59</u>	<u>151,453 25</u>	
Surplus on hand December 31, 1930		<u>30,631 56</u>	182,084 81

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UNIVERSITY OF NANKING
NANKING CHINA

Statement for the University Hospital January 1930-December 1930

RECEIPTS:

Professional fees, etc:

Registration	13,665 40	
Private practice	1,984 84	
Physical examinations	422 34	
Rent from patients	43,170 38	
Medical treatment	4,023 70	
Obstetrics	1,774 45	
Surgical treatment	3,898 52	
Laboratory	8,054 52	
Xray	1,014 00	
Drugs, medicines, supplies	13,417 67	
Special ward	14,283 63	
Nurses' training school	985 00	
University clinics	885 00	
Contract practice	797 04	108,376 49

Mission Boards contribution:

American Baptist Miss. Society	262 50
Methodist Episcopal F. Miss. Board	2,062 50
Presbyterian Mission Board	2,625 00
United Christian Miss. Society	2,625 00

Personnel:

Methodist - C. S. Trimmer	7,555 00	
*Presbyterian - J. H. Daniels	7,971 00	
U.C.M.S. - R. A. Slater	7,725 00	30,826 00

Rockefeller Foundation -- for 1929 9,000 00

Gifts - secured in China 1,328 30

Rent of buildings 1,402 50

Interest and exchange 2,220 16

Total receipts.....M\$ 153,153 45

*6 months cash received for vacancy; 6 months service of J.H.Daniels.

EXPENDITURES:

Administration:

Salaries of staff	7,694 35	
Printing	830 42	
Office supplies and expense	587 54	9,112 31

Operation and maintenance:

Salaries of staff	1,284 71
Wages of servants	4,063 03
Repairs	7,106 42
Insurance	367 28

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University Hospital
December 31, 1930

- 2 -

Operation and Maintenance cont:

Electricity	4,099 72	
Fuel	7,472 28	
Building supplies and expense	3,168 60	
Building equipment	543 80	
Laundry	1,708 18	
Gas	<u>1,433 74</u>	31,247 76

Profession expenditures:

Salaries of doctors	24,988 83	
Salaries of nurses	13,828 94	
Salaries of evangelists	780 00	
Supplies for wards	1,493 39	
Linen	2,289 77	
Patients' board	17,018 07	
Surgical supplies	6,324 62	
Surgical equipment	117 14	
Laboratory;		
Salaries	4,044 74	
Supplies and expense	1,157 79	
Equipment	1,668 74	
Xray	722 94	
Drug room:		
Salaries	1,076 20	
Supplies and expense	883 04	
Drugs and medicines	16,738 84	
Equipment	404 20	
Salaries, supplies and food for Special Ward - other expenses included under operation	9,337 06	
Nurses' training school	826 36	
Additional cost of supplies due to high exchange	<u>3,640 00</u>	106,940 67

Staff allowances 359 80

Administration - share of expenses in N.Y. etc. 1,000 00

Power plant 68 12

Cleaning and repair account 2,724 59

151,453 25

SUMMARY

Cash on hand:	
In cash drawer	1,480 14
Sh. Com & Sav Bank	1,960 25
Treasurer account	<u>25,499 27</u>
Total receipts	28,931 36
Less expenditures	<u>153,153 45</u>
	182,084 81
	<u>151,453 25</u>

Surplus January 1, 1931....M\$ 30,631 56

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Nanking

Copy for Mr. Gause.

TRANSFER

February 3, 1931.

Mr. N. Gist Gee,
The Rockefeller Foundation,
Peiping, Hopei.

Dear Mr. Gee:

It is a pleasure to report with optimism concerning the growth of the University Hospital during the past year of 1930. Personally having just returned to Nanking in the fall, I am glad to give full credit to the staff as a whole and especially to those who have guided the affairs of the hospital through these two years or more of difficult reconstruction. The political peace and relative stability of the government for the latter half of the year have helped very much. However, the government program of road building has brought with it the destruction of one-third of our Peden Nurses' home, built by your aid in 1924. The remaining two-thirds and other minor buildings, valued at approximately forty thousand dollars, Chinese currency, are being threatened constantly by plans for further widening of the road. Another crossroad, planned for the uncertain future, will threaten our well, engine house, and the foreign nurses' residence. These future and present capital losses added to those incident to the 1927 affair, - approximately one hundred thousand dollars, Chinese currency - have created our major financial problems. Second only to this comes the mysterious unprecedented gold exchange sending the cost of foreign goods and foreign salaries almost beyond the reach of our silver income.

Administrative organization has had two changes. A larger, more representative and more powerful Hospital Committee, appointed by the Board of Directors of the University of Nanking, has been created and bids fair toward adding a real contribution. Within the hospital, the former Executive Committee has been replaced by the superintendent with an executive council, and to this position I was appointed as acting superintendent, looking forward to a Chinese administrator in the future.

The various medical services are being carried on as usual, except for the conspicuous lack of any specialist in Eye, Ear, Nose and Throat. It has been a real satisfaction to have Dr. Albert Y. Chang of the Central Hospital available to whom we may refer urgent cases. We are in hopes of securing a man for this position soon. Dr. Vera Hainun has very ably carried on the Gynecological and Obstetrical service with constant increase in numbers. Dr. James Cheng and Dr. Roland Slater have directed jointly the surgical work. No doubt the resignation of Dr. F. Y. Chang, former superintendent and surgeon of many years standing, took with him much of the former confidence of the community, but this is being built up again steadily. Dr. C. S. Trimmer and Dr. C. B. Chang together share the Medical Service which has assumed first place in numbers of in-patients. Dr. Margaret Saythe has been giving us part time service in conducting a Well-Baby clinic, as well as doing her own work with student clinics in Ginling College and other girls schools in the city. We have also one surgical resident and three internes on the staff.

The laboratory under Miss Bauer's direction is one of our biggest assets both financially and professionally. Her graduate students have been

0883

going out for many years into important government and hospital positions. This past year definite fees have been charged for most of the out and in-patients, which has not only helped greatly to increase the income but has added to the patients appreciation of the service. The assistance of the Peking Union Medical College in further training, both for Miss Bauer and for her graduates has been most helpful, and Mr. Yeh Ku, now studying there under a fellowship, joins with us in expressing our appreciation.

In the same spirit of appreciation for his work under Mr. Cameron, our druggist, Mr. Loo Hon-sung, continues faithfully at his post, carrying more executive work and teaching two students.

Dr. Trimmer is carrying on the X-ray work with increasing benefit to all services as well as to the patients. It is difficult to bring the fees to an amount to cover actual cost.

The Nurses' Training School for women students, with Miss Van Vliet in charge, is gaining ground steadily, and we look forward before long to having some of our own graduates on our staff. Miss Hynds continues supervising the Special Ward and Miss Jeffrey is supervising the regular wards

Statistically speaking, there is no opportunity to boast of increased numbers. There is a slight decrease in both the out-patients and the in-patients. In both, I think we may fairly say, the quality of work has improved and the resultant increase in returns through fees is apparent. I had hoped to present statistics up to date but lack of preliminary planning for this made it impossible at this time, so the following brief advance report is given for the fiscal year ending June 30, 1930:

O.P.D. - New Registrations	18,214
O.P.D. - Return calls	26,659
Student Health Clinics - exams and treat.	10,000
Home calls	400
Hospital In-patients	3,112

By Services:		By Classes:		By Sex:	
Med.	1,575	Special	150	Male	2,205
Surg.	1,232	First	476	Female	907
G&O.	250	Second	601		
N.E.N.T.	55	Third	1,885		
	<u>3,112</u>		<u>3,112</u>		<u>3,112</u>

In-patient days	43,342
Average days per patient	13.9
Average patients per day	118.6
Average bed capacity	163
Percentage bed occupancy	72.8%

To return to the financial situation, we are seeking every way possible to meet the loss of capital amounting to over one hundred and forty thousand dollars Chinese currency. In this connection, let me thank you again for your generosity in 1928 in making the full payments for 1927-1928, the period the hospital was out of our control. Without that aid it would have been exceedingly difficult to reopen. The more we continue to advance, however, the more we feel the pressure for replacing the losses. Now we begin to need the foreign house that was burned, and

must build a new one. The old Macklin Building, which formerly provided room for sixty or more patients' beds has been completely absorbed by the women's Nurses Training School for class room and dormitory space. The remaining two-thirds of the Peden Nurses' Home and other buildings must come down for further widening of the Chung Shang Road within the near future, which will make an emergency need for housing fifteen men graduate nurses and laboratory students as well as forty-five servants. If these and other such emergency needs for replacing capital must be met as running expenses, it is likely that we shall be rather submerged before long - at the close of the fiscal year ending June 30, 1930 there was a deficit of eight thousand dollars in our current accounts.

The professional fees are being increased rapidly. The new laboratory charges are bringing in additional profit of six or seven thousand dollars. Registration, rent, special ward and drugs each show a gain of two or three thousand dollars per year, but with drugs - due to exchange - the gain is offset by the increasing cost. We must continue to push the fees up and up but we hate to do this, for it has already antagonized some of the middle and lower economic classes. The large increase in wealthy people in Nanking is the only hope we have for the solution.

Appeals are being made to the business people here, and to the officials. An urgent appeal has been made to five Mission Boards to take on new or additional support, preferably to take on the full support of the Western nurses, but no great anticipation is held due to the present financial condition of the Boards.

Is it not possible that in this struggle we may appeal with success for further aid from the Rockefeller Foundation? I do not know whether on the basis of a capital grant or for a continuation of a current expense grant would be best. Neither the Chinese Government nor the Mission Boards have helped to meet these losses, so with full frankness and confidence in your interest and sympathy we state these facts and make this appeal.

It was a great pleasure to us to have your visit in Nanking and to know that you understand our situation.

Cordially yours,

J. Horton Daniels,
Acting Superintendent.

that paid a new one. The old building, which formerly provided room for sixty or more patients, had been completely absorbed by the women's Nurses' Training School for class room and dormitory space. The remaining two-thirds of the Nurses' Home and other buildings must come down for the widening of the Chung Shan Road which runs near the hospital, which will take an emergency need for housing fifteen men, graduate nurses and laboratory students as well as forty-five patients. If these and other emergency needs for replacing capital must be met as running expenses, it is likely that we shall be rather embarrassed before long - at the close of the fiscal year ending June 30, 1930 there was a deficit of eight thousand dollars in our current accounts.

The professional fees are being increased rapidly. The new laboratory charges are bringing in additional profit of six or seven thousand dollars. Registration, rent, special ward and drugs each show a gain of two or three thousand dollars per year, but with drugs - due to exchange - the gain is offset by the increasing cost. The most costly to push the fees up and up but we have to do this, for it has already antagonized some of the middle and lower economic classes. The large increase in wealthy people in Shanghai is the only hope we have for the station.

Appeals are being made to the Chinese people here, and to the officials. An urgent appeal has been made to the Chinese people to take on new or additional support, preferably to take on the full support of the station nurses, but no great anticipation is held due to the present financial condition of the boards.

It is not possible that in this struggle we may appeal with success for further aid from the Rockefeller Foundation. I do not know whether on the basis of a capital grant or for a continuation of a current expense grant would be best. Neither the Chinese Government nor the Chinese people have helped to meet these losses, so with all frankness and confidence in your interest and sympathy we state these facts and make this appeal.

It was a great pleasure to have your visit in Shanghai and to know that you understand our situation.

Cordially yours,

L. Gordon Davis,
Acting Superintendent.

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MAR 9 - 1931

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THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

TRANSFER

THE MEDICAL SCIENCES

ALAN GREGG, M.D., DIRECTOR
WILLIAM S. CARTER, M.D., ASSOCIATE DIRECTOR
ROBERT A. LAMBERT, M.D., ASSOCIATE DIRECTOR

CABLE ADDRESS:
ROCKFOUND, NEW YORK

Nanking

March 12, 1931

Dear Mr. Garside:

We have received a letter from Mr. Gee with which he enclosed a statement from Miss Elsie M. Priest, Treasurer of the University of Nanking Hospital, giving the expenses of the Nanking Hospital for the year 1930.

As the contributions from the missionary societies were in excess of the requirement of Mex. 25,500, I am asking our Comptroller to send you a draft for Mex. 6,000 to cover the allotment for the year 1930 under appropriation C.M. 2763.

Sincerely yours,

W. S. Carter

Mr. B. A. Garside,
University of Nanking,
150 Fifth Avenue,
New York City.

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Copy to Mr. Beal

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THE ROCKEFELLER FOUNDATION

DEPARTMENT OF MEDICINE

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TRANSFER

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

THE MEDICAL SCIENCES

ALAN GREGG, M.D., DIRECTOR
WILLIAM S. CARTER, M.D., ASSOCIATE DIRECTOR
ROBERT A. LAMBERT, M.D., ASSOCIATE DIRECTOR

CABLE ADDRESS:
ROCKFOUND, NEW YORK



July 8, 1931

Dear Dr. Scott:

INDEXED

I acknowledge with thanks your letter of July 2 in which you present on behalf of the Board of Founders the matters discussed in our conversation of July 2.

I regret to say that the proposal to provide Mex. 140,000 to restore the Peden Nurses' Home, which has been condemned without indemnity by the Nationalist Government, and to provide equipment lost in 1927, does not fall within any present program of the Foundation.

As I explained to you in conversation, the Rockefeller Foundation has changed its policy, and is not renewing any commitments for aid to hospitals in China, such as it has given in the past as a continuation of the activities of the China Medical Board. Therefore, the endowment to replace the annual contribution which will cease at the end of this year, which your Board of Founders requests, can not be considered as fitting into the present requirements of the Foundation's program.

Sincerely yours,

W.S. Carter

Dr. George T. Scott,
University of Nanking,
150 Fifth Avenue,
New York City.

WSC:H

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UNIVERSITY

THE ROCKEFELLER FOUNDATION

120 EAST 43RD STREET, NEW YORK 17, N.Y.



JULY 9, 1931

Dear Sirs:

I have the honor to acknowledge the receipt of your letter of the 2nd inst. in relation to the proposed grant for the support of the research of the Chinese Academy of Sciences, Peking, China, for the year 1931-1932.

The Board of Trustees of the Foundation has considered your application and has decided to grant the sum of \$10,000 for the support of the research of the Chinese Academy of Sciences, Peking, China, for the year 1931-1932.

The grant is to be paid in two installments of \$5,000 each, the first installment to be paid on or before September 1, 1931, and the second installment to be paid on or before March 1, 1932.

The grant is to be used for the support of the research of the Chinese Academy of Sciences, Peking, China, for the year 1931-1932, and for the purchase of books and other materials necessary for the research.

Very respectfully,
W. A. R. R.

W. A. R. R.

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Mr. George T. ...
University of ...
120 Fifth Avenue,
New York City

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Nanking

INDEXED

University of Nanking

March 10, 1932

Dr. W. S. Carter
Rockefeller Foundation
61 Broadway
New York City, New York

My dear Doctor Carter

Last year Dr. George T. Scott of our Nanking Board of Founders discussed with you soon after his return from China the serious financial condition into which our University Hospital at Nanking has fallen during recent years due to a variety of causes. We had hoped that the Rockefeller Foundation might find it possible to renew its appropriation toward the support of the Hospital, but I understand that this the Foundation was unable to do.

There is, however, a matter connected with your last appropriation, covering a five-year period and ending December 31, 1931, which I believe has not yet been fully cleared. This appropriation made in November 1926 was for a total of Mex.\$45,000.00. At the time the appropriation was granted the value of the Mexican Dollar was around G\$3.50, so the amount set aside by the Foundation to cover the appropriation was G\$24,750.00.

During the tenure of the appropriation, however, the value of the Mexican Dollar declined very rapidly, so the purchasing power of the Mex.\$45,000.00 received by the Hospital was considerably less than we had hoped for when the appropriation was made. Also the expenditure in gold which the Foundation needed to make in order to pay its appropriation of Mex.\$45,000.00 was substantially less than the maximum set aside for the purpose.

I am attaching hereto a copy of a letter recently sent to Dr. Scott and myself by President Y. G. Chen of the University of Nanking. I would appreciate it if you would give me your informal opinion as to whether the facts as set forth by Dr. Chen are of such a nature that we could, with any hope of success, bring a request to the Rockefeller Foundation for some kind of supplementary appropriation to cover the loss in exchange which the Hospital has suffered.

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Dr. W. S. Carter

March 10, 1932

-2-

I do not myself agree with the validity of one argument advanced by President Chen, namely that inasmuch as the maximum set aside by the Foundation to cover this appropriation was G\$24,750.00 whereas the amount actually required for this purpose was only about G\$17,567.21, therefore we can rightly ask the Foundation to give us the balance of approximately G\$7,182.79 which was not required to produce the Mex.\$45,000.00 appropriated. Since the appropriation was clearly understood to be in Mexican, as soon as that amount has been paid over to us, the Foundation has completed its promise, and we have no right to ask you for any unused balance of the sum you set aside on your books to cover the appropriation. I can at once see how for you to pay over such a balance to an institution would create a precedent that might prove extremely embarrassing.

From another standpoint, however, the material contained in President Chen's letter reveals a situation which may justify the University in asking for a supplementary appropriation for the period just ended. The analysis on page 3 of Dr. Chen's communication shows how greatly the operating expenses of the Hospital have been increased by the fall in the value of the silver dollar. A large part of the supplies used by the Hospital has had to be purchased abroad on a gold basis, and the price of all such supplies has mounted in proportion to the decline in silver. I think it quite reasonable to consider that the deficit of G\$4,252.85 standing in the Hospital account on July 1, 1931 would all have been avoided if it had not been for this heavy loss in exchange.

Do you think that on the basis of the facts given in President Chen's letter we could rightly ask the Foundation for a supplementary appropriation to cover this deficit of G\$4,252.85 accruing from loss in exchange? In asking your opinion on this point I fully appreciate that any favorable judgment you might give on our presenting such a request would not commit you to the advocacy of such a petition, nor would it contain any assurance of favorable action by the Foundation. I am merely anxious to avoid presenting formally to the Foundation a request that does not have sufficient grounds to deserve sympathetic consideration.

If you are inclined to think that such a request for a supplementary appropriation to cover the deficit accruing from loss on exchange would meet with sympathetic (though not necessarily favorable) consideration by the Foundation, I will present such a request in more formal fashion. If, however, you feel that the cause of the Hospital is not sufficiently strong, we will drop the matter.

Very sincerely yours

BAG:MS
Enc.

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TRANSFER

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

THE MEDICAL SCIENCES

ALAN GREGG, M.D., DIRECTOR
WILLIAM S. CARTER, M.D., ASSOCIATE DIRECTOR
ROBERT A. LAMBERT, M.D., ASSOCIATE DIRECTOR



CABLE ADDRESS:
ROCKFOUND, NEW YORK

March 17, 1932

My dear Mr. Garside:

Thank you for your letter of March 10 concerning the grant by the Foundation (old China Medical Board) to the University of Nanking Hospital for the period 1927 to 1931 inclusive. As you state, the appropriation by the Foundation was for Mex. 45,000 for that period.

In making such appropriations the Foundation always appropriates a sufficient amount in gold to provide for fluctuations in exchange; it would, therefore, be inadvisable to ask for gold \$7,182.79, as suggested by President Chen for the reasons stated in your letter.

As the University of Nanking Hospital has suffered a loss caused by a highly adverse rate of exchange during the period of the appropriation, amounting approximately to \$4,252.85, it seems entirely reasonable to ask for a supplemental appropriation of that amount, and such a request would receive sympathetic consideration by the officers of the Foundation for presentation to the Executive Committee of the Trustees. Final action, of course, would have to be taken by that body.

I would suggest that the request should not be made on

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B.A.Garside

March 17, 1932

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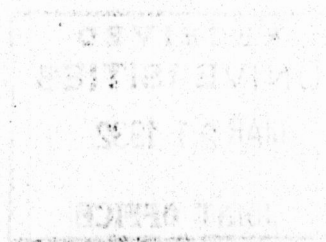
the basis of a deficit, which you mention several times in your letter, but solely because the Nanking Hospital has lost that amount, approximately, through the decline in the value of the Mexican dollar during the entire period of five years for which the appropriation was made, and the consequent loss through the purchase of supplies and equipment imported from abroad, in Mexican currency at very adverse rates of exchange. I would suggest, also, that you send us a statement showing by years, as closely as you can figure them, the losses on the amounts which have been paid on this appropriation.

Sincerely yours,

W. F. Carter

Mr. B. A. Garside,
China Union Universities,
150 Fifth Avenue,
New York City.

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TRANSFER

University of Nanking

March 25, 1932.

Dr. W. S. Carter,
Rockefeller Foundation,
61 Broadway,
New York City.

My dear Dr. Carter:

In pursuance of the informal conversations and correspondence we have had regarding the loss in exchange which has accrued in the University of Nanking Hospital on the last grant by the Rockefeller Foundation through the China Medical Board, (C.M. 2763, November 3, 1926), we desire to present herewith the University's request that the Foundation make a supplementary grant to cover the loss in exchange which has thus accrued.

Both on the field and here in New York we have spent some time studying our records in an effort to ascertain the most equitable basis on which this loss in exchange can be computed. I would suggest the following method of arriving at such a figure:-

An examination of the income and expenditures of the University Hospital since this last grant from the Foundation became operative on January 1, 1927 shows that the Hospital has expended a substantial amount in gold for the purchase of medical, surgical, and general hospital supplies, and for the payment of salaries of Western nurses. While exact figures are not available, I believe it can be stated definitely that the income received from sources on the field in local currency has been more than sufficient to meet all the expenditures of the Hospital in local currency; and that substantially more than the income received in gold from the supporting Mission Boards, plus the income received in local currency from the Rockefeller Foundation has been expended for the purchase of equipment and supplies and the payment of Western salaries.

Our records indicate that between January 1, 1927 and December 31, 1931 the total expenditures in gold for medical and surgical equipment and supplies, and the payment of salaries of Western nurses, total approximately G \$40,000. During this period the income received in the West was as follows:-

Received from Cooperating Mission Boards (Exclusive of salaries of missionary medical and nursing staff)	G \$13,244.36
Received from Rockefeller Foundation to date (Mex. \$42,000)	<u>16,832.86</u>
Total	G \$50,077.22

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It therefore, seems quite certain that, in effect, the equivalent of all of the funds received from the Rockefeller Foundation during this period were converted from local currency into gold for the purchase of equipment and supplies and the payment of salaries. On this basis the loss suffered by the University Hospital on this Rockefeller Foundation appropriation, due to the fall in the value of the local currency dollar, can logically be reckoned as the difference between the value of the local currency dollar as estimated by the University and the Foundation when the appropriation was made and the Hospital's plans for this five-year period were formulated, and the actual value of the local currency dollar when the Foundation's appropriation was paid from year to year. When this appropriation was made in November 1926, the prevailing rate of exchange was approximately 2 to 1, and since this was the rate at which the University Hospital had for a number of years prepared its financial estimates, it seems fair to assume that this basis was used by the Hospital, and probably also by the China Medical Board, in estimating the amount of the Foundation's appropriation during the period from 1927 to 1931 inclusive. Had this rate of 2 to 1 prevailed, the gold cost of L.C. \$42,000 thus far paid to the University would have been G \$21,000. Our records indicate, however, that the actual expenditure necessary to produce this L.C. \$42,000 was only G \$16,832.86. The loss to the University amounted on this basis to G \$4,167.64. This loss will probably be increased by approximately G \$800 when the final L.C. \$5,000 of this appropriation is paid during the coming months.

Below is a tabulation showing the details of this loss of G \$4,167.64 that has already accrued, plus the estimated loss on exchange of your final appropriation, showing a total of approximately G \$4,967.64.

<u>Period</u>	<u>Paid by Foundation in L.C.</u>	<u>Gold Equivalent @ 2 to 1</u>	<u>Actual Gold Cost</u>	<u>Loss on Exchange</u>
Jan. - June, 1927	\$ 7,500.00	\$ 3,750.00	\$ 3,423.36	\$ 320.64
July 1927 - Dec. 1928	19,500.00	9,750.00	8,775.00	975.00
Jan. - Dec. 1929	9,000.00	4,500.00	3,217.50	1,282.50
Jan. - Dec. 1930	<u>6,000.00</u>	<u>3,000.00</u>	<u>1,410.00</u>	<u>1,590.00</u>
	42,000.00	21,000.00	16,832.86	4,167.64
(Still to be paid)				
Jan. - Dec. 1931	<u>5,000.00</u>	<u>1,500.00</u>	<u>* 700.00</u>	<u>* 800.00</u>
	\$45,000.00	\$22,500.00	*\$17,532.86	*\$4,967.64
	*Estimated			

We would request therefore, that the Rockefeller Foundation make a supplementary appropriation of G \$4,167.64, plus the difference between G \$1,500 and the actual gold cost of your final appropriation of \$5,000. (If the University did not fully meet the Foundation's conditions during 1931, so that the full amount of your L.C. \$5,000 is not paid, this figure of G \$1,500 would, of course, be correspondingly adjusted.)

The cooperating Missions have, in general, maintained their support of the University Hospital at or above the level specified in the conditions of this five-year grant from the Foundation; and since their cash grants have, with only a few minor exceptions, been paid in gold, the University has lost very little on exchange from this source. We give below a tabulation which attempts to show approximately the total loss of the University Hospital since 1927 due to unfavorable exchange. You will note that the loss on the Rockefeller Foundation appropriation is only about one-half of the total loss incurred:-

Dr. W. S. Carter

TRANSFER

March 25, 1932.

<u>Period</u>	<u>Approximate Expenditures in Gold</u>	<u>Receipts in Gold</u>	<u>Balance to be converted from L. C.</u>	<u>Average Rate of Exchange</u>	<u>Loss on basis of 2 to 1</u>
Jan. - June 1927	G \$ 4,000.00	G \$ 748.94	G \$ 5,251.06	2.00	none
June 1927 - Dec. 1928	12,000.00	2,522.84	9,477.16	2.15	G\$ 710.79
Jan. - Dec. 1929	8,000.00	2,547.57	5,452.43	2.50	1,585.11
Jan. - Dec. 1930	8,000.00	2,837.51	5,162.49	3.60	4,129.99
Jan. - Dec. 1931	<u>8,000.00</u>	<u>4,587.50</u>	<u>3,412.50</u>	4.15	<u>5,651.88</u>
	\$40,000.00	\$13,244.36	\$26,755.64		\$9,855.27

If there is any further information we can supply, or if you wish to suggest some other method of computing this loss in exchange, we will be happy to give any further assistance possible.

Very sincerely yours,

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THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

THE MEDICAL SCIENCES

ALAN GREGG, M.D., DIRECTOR
WILLIAM S. CARTER, M.D., ASSOCIATE DIRECTOR
ROBERT A. LAMBERT, M.D., ASSOCIATE DIRECTOR



CABLE ADDRESS:
ROCKFOUND, NEW YORK

March 31, 1932

ack 4-8-32

Dear Mr. Garside:

In acknowledging your application of March 25 for an emergency grant for the University of Nanking Hospital to be applied toward your losses from the adverse rate of exchange, I wish to ask for an explanation of a point which is not quite clear to us.

In the last paragraph on the first page of your letter you say that total expenditures in gold for medical and surgical equipment and supplies, and the payment of salaries of Western nurses were approximately \$40,000. You give the income in gold which could be used toward these gold expenditures as \$13,244.36, exclusive of salaries of missionary medical and nursing staff. It seems to us that if the salaries of Western nurses are paid in gold by the cooperating mission boards, they either should be included in your figure for gold receipts, or excluded from the figure for gold expenditures. Your parenthetical explanation of the amount \$13,244.36, "exclusive of salaries of missionary medical and nursing staff" implies that the salaries of the foreign nurses were contributed in gold by the missionary societies in the same way as were the salaries of foreign doctors, but such may not be actually the case.

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TRANSFER

Mr. Garside

March 31, 1932

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We should appreciate it if you would clear this point up for us, especially as any difference would affect the table which appears on page 3 of your letter.

Sincerely yours,

W. F. Carter

Mr. G. A. Garside,
China Union Universities,
150 Fifth Avenue,
New York City.

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TRANSEER

Hanking

University of Hanking

April 8, 1932.

Dr. W. S. Carter,
The Rockefeller Foundation,
61 Broadway,
New York City.

My dear Dr. Carter:

Let me acknowledge receipt of your letter of March 31st in regard to certain details of our request for an emergency grant for the University of Hanking Hospital. I am sorry that a series of meetings has delayed my reply.

You ask specifically as to whether we have shown the salaries of Western nurses in our estimate of expenditures in gold, approximating \$40,000.00, and have at the same time included these salaries in the "missionary medical and nursing staff" referred to as outside the G \$13,244.36 received from cooperating Mission Boards.

Practically all, if not all, the Western nursing service at the University Hospital is rendered by nurses supported from University funds. The personnel supported by the cooperating Mission Boards consists only of the medical staff of the Hospital. I have a vague impression that a small amount of nursing service was rendered a few years ago by mission supported nurses, but this was only a small contribution, and I am not positive that it was made at all. It would avoid confusion to delete any reference to mission supported nursing staff, and to consider the G \$13,244.36, as the amount received in cash from cooperating Mission Boards exclusive of the salaries of mission medical staff.

I give below for your information a tabulation showing with a fair degree of accuracy the amount expended by the Hospital in gold for the years 1929-30 and 1930-31. I have chosen these two years because I am able to obtain figures for them with greater accuracy than is the case with some other years. For 1931-32 the figures would be approximately the same as the two preceding years. For 1927-28 and 1928-29 the figures would be substantially different, though the totals would probably be about the same. You will remember that during a substantial part of 1927, the Hospital was taken over by Chinese military, so the regular operating expenses did not continue, though nursing salaries were paid for a part of the time. However, all the savings thus effected, and much more beside, was expended by the Hospital when its operation was resumed under University management, in the purchase of equipment and supplies of every kind. When the University took over the Hospital it was necessary to start almost from the beginning in the purchase of every type of equipment and supplies,

0902

Dr. W. S. Carter

April 8, 1952.

-2-

and many of the present financial difficulties to the Hospital arose at that point.

Gold Expenditures at Hanking
University Hospital

	<u>1929-30</u>	<u>1930-31</u>
Nurses Salaries and allowances (including Salary \$960, Pension \$48, Pro rata for Travel \$200, Medical \$80.)		
Miss Van Vliet	\$1,268.00	
Miss Jeffries	1,268.00	
Miss Hynds	<u>1,268.00</u>	
	\$ 3,804.00	\$3,804.00
Drugs (2/3 of amount expended)	2,400.00	2,401.00
Surgical Supplies (2/3 of amount expended)	989.00	1,880.00
General Supplies and Equipment (Estimated)	<u>800.00</u>	<u>800.00</u>
	\$ 8,013.00	\$ 8,885.00

I believe that on the basis of the figures given above we can safely conclude that at least \$40,000.00 has been actually expended in gold by the Hanking Hospital during the past five years.

I do not know why the field authorities of the University are so slow in sending us their financial report of expenditures for 1931. If you would like to have at least a preliminary statement on the basis of which the Foundation might complete its payments on your Appropriation #CM 2765 I believe I can prepare a statement on the basis of facts available here in New York which will show that the University met last year the conditions of the Foundation's appropriation.

Very cordially yours,

B A GARSIDE

BAG:PC

0903

TRANSFER

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

THE MEDICAL SCIENCES

ALAN GREGG, M.D., DIRECTOR
WILLIAM S. CARTER, M.D., ASSOCIATE DIRECTOR
ROBERT A. LAMBERT, M.D., ASSOCIATE DIRECTOR



CABLE ADDRESS:
ROCKFOUND, NEW YORK

April 11, 1932.

Dear Mr. Garside:

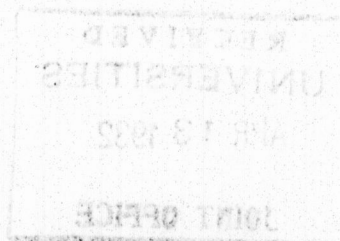
I am glad to have your letter of April 8 explaining the item of \$40,000 which represents expenditures in gold for the Nanking University Hospital during the period January 1, 1927, to December 31, 1931.

Although I do not know just when there will be a meeting of the Executive Committee at which we can present this matter, I think it might avoid delay if you should prepare a statement from the figures which you have, which will serve as an accounting for the year 1931, so that appropriation C.M. 2763 may be closed as soon as possible.

Sincerely yours,

Mr. B.A. Garside,
China Union Universities,
150 Fifth Avenue,
New York City.

WSC:H



0904

TRANSFER

THE ROCKEFELLER FOUNDATION

31 BROADWAY, NEW YORK



LIBRARY OF THE
ROCKEFELLER FOUNDATION
NEW YORK

THE ROCKEFELLER FOUNDATION
31 BROADWAY, NEW YORK
LIBRARY OF THE
ROCKEFELLER FOUNDATION
NEW YORK

Dear Sir:

I have the honor to acknowledge the receipt of your letter of the 11th inst. in relation to the matter of the transfer of the Rockefeller Foundation Library to the University of Chicago. I am sorry that I cannot give you a more definite answer at this time, but the matter is being considered by the Board of Trustees and will be decided in the near future.

Very respectfully,
W. B. E. Carter

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UNIVERSITIES
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JOINT OFFICE

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0905

TRANSFER

Nanking

INDEXED

April 20, 1932.

Dr. W. S. Carter,
The Rockefeller Foundation,
61 Broadway,
New York City.

My dear Dr. Carter:

Because of the delay in receiving from the field the annual accounting of receipts from missionary sources for the University of Nanking Hospital, I am enclosing herewith a tentative accounting which I trust will show that the University met during the calendar year 1931 the conditions of your China Medical Board appropriation #CM2763.

I give below the amounts received from the Mission Boards in cash, and show also the estimated expenditure for missionary medical personnel serving in the Hospital during this period. I have taken G \$2,500 as a basis for the cost of each of the three doctors, all of whom are men with families. The United Christian Missionary Society supplied the services of Dr. R. F. Brady while Dr. Slater was on furlough, so as to maintain the continuity of their contribution.

I have used 4 to 1 as the basis for converting gold contributions into local currency. Our records show that the average rate received during 1931 was somewhat more than 4 to 1.

Mission Board Contributions to
University of Nanking Hospital
Jan. 1 - Dec. 31, 1931

	<u>Gold \$</u>	<u>L.C.\$</u>
<u>Cash Grants (exact)</u>		
Methodist Board	437.50	625.00
Presbyterian Board	800.00	
United Christian Missionary Society	750.00	
<u>Personnel (cost estimated)</u>		
Methodist Board - C. S. Trimmer	2,500.00	
Presbyterian Board J. H. Daniels	2,500.00	
U.C.M.S. R. A. Slater, R. F. Brady	2,500.00	
	<u>9,487.50</u>	<u>625.00</u>
Gold contributions in L.C. at 4 to 1 equal		<u>37,950.00</u>
		<u>\$38,575.00</u>

0906

Dr. W. S. Carter

April 20, 1932.

-2-

We sincerely hope that on the basis of the above tentative statement it will be possible for the Foundation to pay its final appropriation of L.C.\$3,000 thus completing the amount granted under CM 2763. I am sure that the disturbed conditions at the University during recent weeks has been the cause of this delay in sending the report for 1931, but I hope that it will soon be arriving.

Please let me know if there is any further information I can supply.

Very sincerely yours,

BAG:PC

Copy sent to Miss Priest - 5/3/32

0907

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TRANSFER
THE ROCKEFELLER FOUNDATION
61 BROADWAY, NEW YORK

THE MEDICAL SCIENCES

ALAN GREGG, M.D., DIRECTOR
WILLIAM S. CARTER, M.D., ASSOCIATE DIRECTOR
ROBERT A. LAMBERT, M.D., ASSOCIATE DIRECTOR



CABLE ADDRESS:
ROCKFOUND, NEW YORK

April 22, 1932

Dear Mr. Garside:

In accordance with the tentative statement of expenditures for the University of Nanking Hospital for the year 1931 presented in your letter of April 20, I am asking our Comptroller to send you a draft for Mex\$3,000 in payment of the fifth and final year of appropriation C.M. 2763.

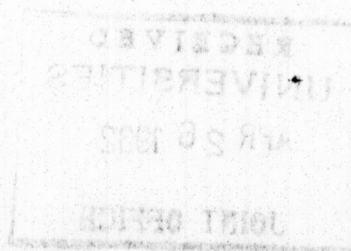
We understand that you will present a complete accounting when your reports for the year 1931 arrive from China.

Sincerely yours,

W. S. Carter

Mr. B. A. Garside,
University of Nanking,
150 Fifth Avenue,
New York City.

WSC:H



0908

THE ROCKETTEER FOUNDATION
BRANDY, NEW YORK



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0909

TRANSFER

Nanking

April 27, 1932

University of Nanking

Dr. W. S. Carter
The Rockefeller Foundation
61 Broadway, City

My dear Dr. Carter:

We are grateful to you for your letter of April 22nd informing us that you are requesting your Comptroller to send us a draft for Mex. \$3,000 in payment of the fifth and final year of appropriation C. N. 2763.

We will urge the field treasury of the university to send us as promptly as possible, a complete accounting for the year 1931 and will forward this to you as soon as it is in hand.

Very sincerely yours,

BAG/RO

09 10

TRANSFER

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

OFFICE OF THE COMPTROLLER
GEORGE J. BEAL, COMPTROLLER
H. M. GILLETTE, ASSISTANT COMPTROLLER

Nanking

May 2, 1932.

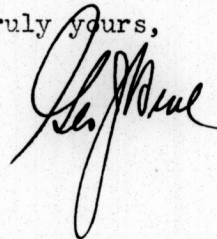
ack 5-3-32 #1

Dear Mr. Garside:

We are enclosing herewith draft for Mex. 3,000 representing final payment under our appropriation CM 2763 to the University of Nanking for the general maintenance expenses of Nanking Hospital, and covering the allotment for the year 1931. The unexpended gold balance under the grant will now be allowed to lapse.

We understand that a complete accounting for the year 1931 will be sent us after you receive your report from China.

Very truly yours,

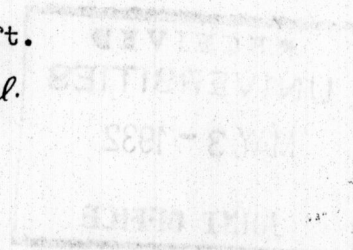


Mr. B. A. Garside
University of Nanking
150 Fifth Avenue
New York

RS

Enclosure - 1 draft.

PC# 3,000.00 draft incl.



0911

TRANSIT

THE ROCKEFELLER FOUNDATION

1230 AVENUE OF THE STARS
WASHINGTON, D. C.



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University of Nanking

May 3, 1952. #1

Mr. George J. Beal, Comptroller
The Rockefeller Foundation,
61 Broadway,
New York City.

My dear Mr. Beal:

Let me acknowledge receipt of your letter of May 2nd, with which you enclosed draft to the University of Nanking in the amount of Shanghai local currency \$5,000, representing final payment under your appropriation CN 2765. We are returning your voucher herewith.

We are urging the Field Treasurer of the University to send us as promptly as possible a complete accounting for the Hospital Account during the year 1951.

Very truly yours,

BAG:PC
Enc.

Assistant Treasurer

Gold cost \$669.00

09 13

TRANSFER

Nanking

INDEXED

University of Nanking

May 19, 1952.

Dr. W. S. Carter,
Rockefeller Foundation,
61 Broadway,
New York City.

My dear Dr. Carter:

Miss Elsie M. Priest, the Field Treasurer of the University of Nanking, has forwarded to us a copy of a report she sent to Mr. H. Gist Gee of your Peiping Office under date of April 12th. No doubt Mr. Gee will be forwarding the report to you in due course, but since I stated that our office would send a final accounting for the year to supplement the tentative accounting I sent you April 20th, I will summarize below the exact figures as supplied by Miss Priest.

The contributions from Mission Boards toward the support of the Nanking University Hospital for the year ending December 31, 1951 were as follows:-

Cash grants:		
Methodist	\$2,641.75	
Presbyterian	3,200.00	
U.C.M.S.	<u>3,000.00</u>	\$8,841.75
Personnel:		
Methodist - Dr. C. S. Trimmer	10,400.00	
Presbyterian - Dr. J. H. Daniels	13,120.00	
U.C.M.S. - Drs. Slater and Brady	<u>18,350.00</u>	<u>41,870.00</u>
Total from Mission Boards.....		M\$50,711.75

I am glad to note that the figures supplied by the field are substantially in excess of the tentative total I used in my letter of April 20th.

I trust that on the basis of the information we have now supplied the Foundation will be able to agree that the conditions of its appropriation for the year 1951 have been satisfactorily met.

I trust also that the Foundation will now be able to take up in due course the request we presented on March 25th for the supplementary appropriation to cover the loss in exchange on China Medical Board appropriation #CM 2763 made on November 3rd, 1926.

0914

Dr. W. S. Carter

May 19, 1952.

-2-

On the basis of computation used in my letter of March 25th together with the cost of your final payment of Mex. \$5,000 (G.\$669) the total less on exchange in this appropriation amounts to G \$4,998.64. Miss Priest's letters indicate that the hospital finances are in a particularly difficult situation just now, so any relief the Foundation may be able to grant would be doubly welcome.

Very sincerely yours,

BAG:PC

Secretary

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TRANSFER

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

THE MEDICAL SCIENCES

ALAN GREGG, M.D., DIRECTOR
WILLIAM S. CARTER, M.D., ASSOCIATE DIRECTOR
ROBERT A. LAMBERT, M.D., ASSOCIATE DIRECTOR

CABLE ADDRESS:
ROCKFOUND, NEW YORK

Nanking

May 23, 1932

My dear Mr. Garside:

Thank you for your letter of May 19 in which you give an official and final accounting for the contributions of the missionary societies to the University of Nanking Hospital for the year 1931, the final year of the Foundation's appropriation C.M. 2763; the allotment of Mex. 3,000 for 1931 has already been paid.

Your application for emergency aid for this hospital will be taken up at an Executive Committee meeting early in June.

Sincerely yours,

W. S. Carter

Mr. B. A. Garside,
University of Nanking,
150 Fifth Avenue,
New York City.

WSC:H

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THE ROCKEFELLER FOUNDATION

30 BROADWAY, NEW YORK



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0917

TRANSFER

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

OFFICE OF THE SECRETARY

Nanking

June 3, 1932.

My dear Mr. Garside:

I have the honor to inform you that at a meeting of the Executive Committee of the Rockefeller Foundation held June 3, 1932, the following action was taken:

RESOLVED that the sum of Two thousand four hundred twenty-one dollars (\$2,421) be, and it is hereby, appropriated to the University of Nanking Hospital in consideration of the University's losses upon 1930 and 1931 payments of Appropriation CM 2763 due to depreciation in Chinese currency.

Very truly yours,

Norma S. Thompson
Secretary.

Mr. B. A. Garside,
Nanking University,
150 Fifth Avenue,
New York City.

NST:B

Copy to E. M. P. 6-7-32

09 18

1932

THE UNIVERSITY OF MICHIGAN



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TRANSFER

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

THE MEDICAL SCIENCES

ALAN GREGG, M.D., DIRECTOR
WILLIAM S. CARTER, M.D., ASSOCIATE DIRECTOR
ROBERT A. LAMBERT, M.D., ASSOCIATE DIRECTOR

CABLE ADDRESS:
ROCKFOUND, NEW YORK

Nanking

June 6, 1932

ack 6-7-32

Dear Mr. Garside:

INDEXED

Enclosed herewith is official notice from Mrs. Thompson, Secretary of the Rockefeller Foundation, concerning action taken by the Executive Committee appropriating \$2,421 to the University of Nanking Hospital to make up the losses from exchange on the Foundation's grant for the years 1930 and 1931.

The officers of the Foundation do not feel that such losses can be given consideration for a longer period as similar requests from other institutions have not been considered for a period prior to 1930.

Sincerely yours,

W. S. Carter

Mr. B. A. Garside,
Nanking University,
150 Fifth Avenue,
New York City.

WSC:H

E:NST to B.A.Garside, June 3

Copy to E.M.P. 6-7-32

0920

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK



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TRANSFER

Nanking

University of Nanking

June 7, 1932.

Mr. George J. Beal,
Rockefeller Foundation,
61 Broadway,
New York City

My dear Mr. Beal:

Miss Thompson has informed me of the action of the Executive Committee of the Rockefeller Foundation on June 3rd, appropriating the sum of G. \$2,421 to the University of Nanking Hospital.

Since our fiscal year closes on June 30th, and we are now completing our financial records for the year, we would appreciate it if this appropriation could be sent us during the next few days.

Very sincerely yours,

B A GARSIDE
Secretary

BAG:PC

0922



University of Banking

June 7, 1932.

Dr. W. S. Carter,
Rockefeller Foundation,
61 Broadway,
New York City

My dear Dr. Carter:

Let me acknowledge with sincere appreciation, your letter of June 6th, with which you enclosed Miss Thompson's formal notification of the action of your Rockefeller Foundation Executive Committee in appropriating G.\$2,421 to the University of Banking Hospital in consideration of losses in exchange during 1930-31 on payments of Appropriation CM 2763.

This special appropriation will be of great benefit to the Hospital, which is still struggling with the serious financial difficulties described in my letter of March 25th. We regret that it was not possible for the Foundation to make any appropriation for losses on exchange prior to 1930, but appreciate the fact that for you to have done so would have created embarrassments in cases where other institutions have suffered similar losses in the past.

With sincere appreciation of the warm personal interest you have taken in this matter, I am,

Very cordially yours,

BAG:PC

0923

THE ROCKEFELLER FOUNDATION

61 BROADWAY, NEW YORK

OFFICE OF THE COMPTROLLER
GEORGE J. BEAL, COMPTROLLER
H. M. GILLETTE, ASSISTANT COMPTROLLER

TRANSFER

June
May 15, 1932.

Nanking

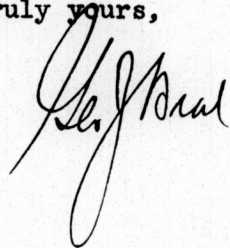
INDEXED

Dear Mr. Garside:

We are enclosing herewith check for \$2,421.00 in full payment of our appropriation RF 32078 to the University of Nanking Hospital in consideration of the University's losses upon 1930 and 1931 payments of appropriation CM 2763 due to depreciation in Chinese currency.

It is understood that the balance remaining under CM 2763 will now be allowed to lapse.

Very truly yours,



Mr. B. A. Garside
University of Nanking Hospital
150 Fifth Avenue
New York

RS

Enclosure - 1 check.

\$2,421.00 check end.

0924

THE JOINT OFFICE

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JUN 16 1932

JOINT OFFICE

RECEIVED
UNIVERSITIES
JUN 16 1932
JOINT OFFICE

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0925

TRANSFER

Nanking

University of Nanking

June 20, 1932

Mr. George J. Beal
The Rockefeller Foundation
61 Broadway
New York City

My dear Mr. Beal:

We are grateful for your letter of June 15th with its enclosed check for \$2421.00 in full payment of your appropriation RF 32978 to the Nanking Hospital in consideration of losses on exchange on 1930 and 1931 payments of appropriation CN 2763.

The University is very grateful indeed for this additional assistance from the Foundation.

Very sincerely yours

B A GARSIDE

Assistant Treasurer

BAG:W

0926

*make 8 copies
(Buckley)
Buckley Foundation*

Copy for Mr. Garside

TRANSFER

Nanking

April 6, 1933.

My dear Mr. Gunn:

INDEXED

Acting under the authority granted by the Executive Committee on March 17, 1933, to approve emergency aid for equipment and current maintenance in science teaching in Chinese institutions, the officers on March 29, 1933, have approved the following grants:

Nanking	\$4,250	towards the College of Science for equipment (\$2,500), current year maintenance (\$1,000), and salary for professorship in physics (\$750)
Soochow	\$4,000	towards the general maintenance of the science department for the current year
Lingnan	\$10,000	for assistance to the Department of Science, with the understanding that not more than \$5,000 be used for apparatus and that the remainder be used for salaries for the year 1933-1934
Cheeloo	\$2,500	towards the general maintenance of work in the natural sciences for the current year
Ginling	\$1,250	towards the general maintenance of the science department for the current year

You will notice that in the case of Lingnan the grant is for \$10,000 rather than for the total of your recommendation. The Executive Committee in authorizing the officers had already placed a limit of \$10,000 for any one officers' action.

We shall be prepared to make payments under these actions as requested, either to the institutions in China or to their representatives in this country. Will you please instruct us upon this point?

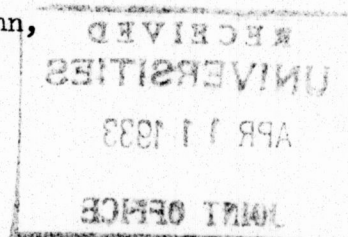
We assume that you will wish to notify the institutions to which grants have been made, and are sending a copy of this letter to Mr. B. A. Garside of the Associated Boards for Christian Colleges in China in New York City.

Very truly yours,

NORMA S. THOMPSON

Secretary.

Mr. Selskar M. Gunn,
Hamilton House,
170 Kiangse Road,
Shanghai,
China.



0927

TRANSFER

Nanking

April 8, 1933

INDEXED

My dear Mr. Garfield:

Acting under the authority granted by the Executive Committee on March 17, 1933, to approve emergency aid for equipment and current maintenance in science teaching in Chinese institutions, the officers on March 23, 1933, have approved the following grants:

Nanking \$4,850 towards the College of Science for equipment (\$2,500), current year maintenance (\$1,000), and salary for professorship in physics (\$1,350)

Beiping \$4,000 towards the general maintenance of the science department for the current year

Lingnan \$10,000 for assistance to the Department of Science with the understanding that not more than \$5,000 be used for salaries and that the remainder be used for salaries for the year 1933-1934

Chefoo \$3,500 towards the general maintenance of work in the natural sciences for the current year

Stalling \$1,350 towards the general maintenance of the science department for the current year

You will notice that in the case of Lingnan the grant is for \$10,000 rather than for the total of your recommendation. The Executive Committee in authorizing the officers had already placed a limit of \$10,000 for any one officers' action.

We shall be prepared to make payments under these actions as requested, either to the institutions in China or to their representatives in this country.

We assume that you will wish to notify the institutions to which grants have been made, and are sending a copy of this letter to Mr. B. A. Garfield of the Associated Boards for Christian Colleges in China in New York City.

Very truly yours,

WILLIAM E. THOMPSON

Secretary.

RECEIVED
UNIVERSITIES
APR 11 1933
JOINT OFFICE

Mr. Belknap W. Garfield
Washington House,
170 Klamath Road,
Spokane,
Idaho,
U.S.A.

8290

TRANSFER

Nanking

Nanking

May 9, 1933.

Miss Norma S. Thompson
Rockefeller Foundation
61 Broadway
New York City

My dear Miss Thompson:

It has been several weeks since I have received the copy of your letter of April 6th addressed to Mr. Gunn, listing the emergency appropriations made to five of our China colleges for the coming year.

During intervening weeks, the Boards of Trustees of most of these five institutions have held meetings, and we have reported to them the good news of this additional aid from the Rockefeller Foundation. In each case the Trustees have asked me to communicate to the Rockefeller Foundation assurances of their sincere appreciation of this urgently needed aid. All of our colleges have been struggling with unusually severe financial difficulties this year, and the prospects for next year are not much brighter.

We note that the following appropriations are designated as having been made "for the current year":-

Nanking	\$4,250.00
Cheeloo	2,500.00
Ginling	1,250.00

I presume that these amounts are intended for the fiscal year ending June 30, 1933. As yet we have not had time to receive any instructions from the field as to when and how they wish these amounts drawn, but no doubt we will be receiving their requests within the next few weeks.

Mr. Olin D. Wannamaker is already in touch with you in regard to the payment of the appropriation of \$10,000 to Lingnan University.

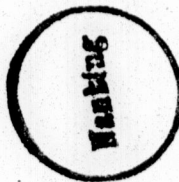
Our office does not handle the accounts of Soochow University, but we are communicating the information in your letter of April 6th to Dr. W. G. Cram, Secretary of the Board of Foreign Missions of the Methodist Episcopal Church, South, Nashville, Tennessee, since his Mission Board is acting as Trustee for this institution.

Very sincerely yours,

B A GARSIDE

BAG:PW

0929



March 15, 1954

INDEXED

Dr. Salakar Gunn
Rockefeller Foundation
49 West 49th Street
New York, New York

My dear Dr. Gunn:

At a meeting of the Executive Committee of our Nanking Board of Founders on March 2nd, the following action was taken relative to the requests submitted to you by the field authorities of the University of Nanking for appropriations from the Rockefeller Foundations:-

"VOTED, that on behalf of the Board of Founders of the University of Nanking, the Executive Committee and the Committee on Instruction, strongly endorse the requests of the Board of Directors to the Rockefeller Foundation for appropriations to strengthen the work in four major departments in the College of Agriculture and Forestry and in Extension and Rural Education, and also for an emergency grant for the College of Science."

This endorsement by our Nanking Board of Founders of the requests for appropriations to strengthen this work in Nanking is warmly supported by all the other groups interested in our Christian Colleges in China. We are agreed that this work in Nanking is one of the most important and most necessary parts of our entire program of Christian higher education in China. We earnestly hope that the Rockefeller Foundation will find it possible to grant these requests.

Very sincerely yours,

B A GARSIDE

BAG:MP

0930

THE ROCKEFELLER FOUNDATION

49 WEST 49th STREET, NEW YORK

OFFICE OF THE VICE-PRESIDENT

Nanking

March 19, 1934

Noted
MMG

Dear Mr. Garside:

I am much obliged for your courtesy in sending me a copy of the resolution passed by the Executive Committee of the Nanking Board of Founders. It will be some weeks before I know whether or not there is any possibility of the Foundation's engaging in a program in China in agriculture.

Yours sincerely,

Selskar M. Gunn

Selskar M. Gunn

Mr. B.A. Garside
University of Nanking
150 Fifth Avenue
New York City

SMG:LMG

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THE ROCKEFELLER FOUNDATION

1230 YORK AVENUE NEW YORK 17, N.Y.

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UNIVERSITIES
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Nanking

THE ROCKEFELLER FOUNDATION
49 West 49th St.
New York City

JUNE 18, 1934

Dear Mr. Garside:

Acting under the authority from the Executive Committee of the Foundation, the following emergency grants have been made to Chinese institutions towards the general maintenance of the work in the Natural Sciences for the school year 1934-35:-

(1) For Work in Natural Sciences:-

Soochow University.....	\$ 4,375
Cheeloo University.....	4,375
Ginling University..l.....	1,350
Nanking University.....	5,000
Lingnan University.....	20,000

In the cases of the grants to Soochow, Cheeloo and Ginling Universities, it is understood that these will represent a final contribution from the Foundation to science teaching in these institutions. In the case of Nanking and Lingnan Universities, cooperation with the science departments may be continued if the proposed new program for China is adopted by the Trustees at their October meeting.

I have written to all of the institutions concerned and we are sending directly our checks to all except Lingnan University. In this case we are paying the money to the New York office of that institution.

Yours sincerely,

/s/ SELSKAR M. GUNN

Mr. B. A. Garside
150 Fifth Avenue
New York City

(2) For work in medicine
Cheeloo University

8,500

0933

Nanking

June 21, 1934

Mr. Selshar M. Gunn
The Rockefeller Foundation
49 West 49th Street
New York City

My dear Mr. Gunn:

I am acknowledging your letter of June 18th, covering the action of the Executive Committee of the Foundation, voting grants for Natural Science to the following institutions in China:-

Seochow University.....	\$ 4,375
Cheeleo University.....	4,375
Gialing University.....	1,250
Nanking University.....	5,000
Lingnan University.....	20,000

We note what you say regarding the various individual institutions and that you have written to each one, sending checks with the exception of Lingnan, in which case the money will be forwarded to the New York Office.

We are indebted to you for the time and interest you have taken in connection with the above appropriations and on behalf of the various institutions may I thank you.

Very cordially yours,

CAE:RC

Assistant Treasurer

0934

COPY

THE ROCKEFELLER FOUNDATION
NEW YORK

Hamilton House
Shanghai

Sent w/
Miss Priest
Oct 17/9/35

Dear President Chen:

I have pleasure in informing you that the Rockefeller Foundation has made an appropriation to the University of Nanking for the Department of Agricultural Economics and the Department of Science, for use during the year October 1, 1935--September 30, 1936, of the following sums:

1. Department of Agricultural Economics,
not to exceed US \$ 5,500
and 55,000 L.C.
2. Department of Science, not to exceed 17,500 L.C.

These sums were voted in connection with the budgets submitted by you to me under date of May 31, 1935, for the Department of Agricultural Economics, and May 10, 1935 for the College of Science. You will recall that the Department of Agricultural Economics' budget called for the sum of \$67,220 L.C. and US \$ 6500. As you will observe, it has not been possible to make the grant in full as requested. Also, the appropriation for the College of Science is \$2500 L.C. less than was asked for. It is our understanding that the money will be spent in accordance with the budgets supplied by you.

These appropriations are retro-active to October 1, 1935. It is expected that an accounting will be rendered to the Foundation at the end of the period, and it is understood that any unexpended balances at the close of this time will be returnable to the Foundation.

Mr. Buck, when I saw him some days ago, informed me that it would not be necessary to pay him any salary from this appropriation.

I shall send you in a few days a check for Sh \$36,250.00 which represents the payment for the first six months beginning October 1st of the local currency appropriations for Agricultural Economics and Natural Sciences. This represents \$27,500 for Agricultural Economics and \$8,750 for Natural Sciences. I will also send you a check for US \$1,750.00, which will cover the six months' salary of Professor Lewis.

I can assure you that it is a privilege for us to cooperate further with your institution.

Yours sincerely,

(Signed) SELSKAR M. GUNN
Vice-President

President Y. G. Chen
University of Nanking
Nanking, China

0935